## HOUSING SOLUTIONS SUMMIT PRIORITIES

	Direction	Action(s)	Dependencies	Lead Agency	Partner Agencies
1	Establish a governance structure with o	apacity and capability to effectively deliver affordable housing outcome	S		
		Advocate to establish a Project Steering Committee and Terms of Reference to be tasked with but not limited to:  - Formalising the Town's housing partnership plan  - Facilitating housing data provision/transparency (i.e. vacancy rates) to support project implementation  - Establishing the project management framework i.e. delivery of affordable land/housing supply through to matching service  - Managing project design, implementation and risk management  - Establishing and progressing an advocacy agenda:  - Pilbara Strategic Regional Housing Plan (Draft IWA Strategy/State Government Housing/Homelessness strategies)  - Amendment to Osprey Village eligibility and rent policy  - Partner funding for feasibility studies i.e. multi-party development, affordable housing typologies and development investment agreements  - Funding for housing renewal  - State/Federal funding for affordable housing projects  - Government Regional Officer Housing options  - FBT exemptions  - Insurance costs  - Government stamp duty, loan deposits, etc  - Strong and Sustainable Resource Communities (Qld) model  - Streamlining land approval processes  - Capturing FIFO data  Working with relevant housing forums regarding the work of the Steering Committee and identifying opportunities for collaboration (giving due regard to commercial inconfidence and confidentiality)	Ministerial/CEO agreement is required for participation of Government agencies	ToPH	State Government agencies Regional development bodies Industry groups Non-government housing Port Hedland Chamber of Commerce and Industry (PHCCI) and other sector peak bodies, etc Cross-sectoral housing forums
2	Audit and repurpose vacant/underutilis	Advocate with relevant stakeholders for agreement to:  - audit properties – industry, TAFE, GROH, State Government, etc.  - determine tenure arrangements i.e. short-term transitional, long-term, etc. identify maintenance requirements and funding options for renewal (applying economies of scale to upgrades).  - transition Osprey tenants - GROH/Industry to vacant/unutilised properties.  - retain seniors at Osprey Village whilst consulting on whether more appropriate alternatives exist to meet their needs i.e. as part of a new development.  - where feasible, establish management agreements that provide security of tenure, but which are sufficiently flexible to cater for changing household composition/circumstances.	Stakeholder agreement to participate in audit and release properties to market.  State Government/Fleetwood Agreement to vary eligibility and rent policy which currently quarantines 30 percent of Osprey Village for seniors' housing, GROH and short-term business leases.  Availability of industry/stakeholder properties that can be utilised at relatively low cost.	Торн	Industry GROH, Government sector TAFE Private sector

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3	Multi-party development to reduce risk to Government and developers						
4	Undertake a feasibility study for multi-party investment to include but not be limited to:  - Identifying housing requirements, typologies and tenures across sectors i.e. industry, GROH, West End Buy-Back participants, ToPH, social/affordable housing, Aboriginal Housing, and private  - Obtaining a commitment from key investment partners to build properties to support DevelopmentWA developing th Western Edge, South Hedland - Identifying opportunities to de-risk investment: - Funding inputs to de-constrain land/facilitate affordab housing (see dependencies) - Underwriting opportunities to make investment more attractive to developers i.e. Department of Communities (social and affordable housing), GROH long-term leases, and Community Housing Organisatio (tax incentives/access to Federal funding) Determining models of project management and delivery i. development WA, development group, developer, etc	- NHIFIC - NAIF  - North West Aboriginal Housing Fund (\$200m) - Social Housing and Economic Recovery Package (\$319m) - Housing and Homelessness Investment Package (\$221m) - Social Housing Investment Fund (\$750m)	ToPH/DevelopmentWA	DevelopmentWA Industry State Government Department of Communities Hedland Maritime Initiative Aboriginal Housing CHO/ Funding bodies PHCCI			
4	EOI for innovative/affordable/sustainable housing models, or feasibility study, based on understanding cross-sectoral housing needs, market demand for tenure types and supply timeframes.  Innovation i.e. stilt houses (less of an issue in South Hedland), grant flat additions, etc  Construction workforce – local, DAMA, offsite construction, trainee etc  Supply chain opportunities – modular, prefabricated panels, direct shipping of materials based on economies of scale Zoning amendments	Security of tenure for investors	ToPH/DevelopmentWA/Communities	DevelopmentWA Multi-party investment partners			
5	Promote and support pathways to home ownership  Establish with Keystart and NHIFIC available places for personal/business loans and shared equity arrangements Employer incentivisation?  Consideration of rates incentives (reduced rates) for a prescribed period of home ownership (applying eligibility conditions)  Establish a promotional campaign for home ownership (personal, business, Aboriginal home ownership) in conjunction with available affordable land/housing supply  Consider wraparound support services where applicable	Land and affordable housing Places being available for Federal and State Government loan products (limited)	Communities	Keystart/NHIFIC Industry (investment incentivisation) DevelopmentWA (promotional campaign/ToPH) CHO/Department of Communities (wraparound support) PHCCI (member employer incentivisation)			