

11	5 x lids for reuse tanks	Install lids over effluent re-use tanks at all effluent water re-use sites. Will assist with reducing smell, improve safety & reduce mosquito breeding activity.	150,000	4	4	4	12	1,182,000
12	Finucane Island Boat Ramp	Install extra shade and seating as per community feedback during boat ramp consultations	30,000	4	4	4	12	1,212,000
13	JD Hardie Centre	Install netting system to allow indoor cricket competition to be held at JD Hardie Centre	18,000	3	4	5	12	1,230,000
14	Extra Footpaths	Construct part of proposed 2009/10 footpath program.	200,000	5	4	2	11	1,430,000
15	Re-Use System Transportation Augmentation Port Hedland/ South Hedland	The underground piping at Port Hedland and South Hedland was built 20 years ago. Most of the pipe system has started to fail. These pipes deliver Class C recycled effluent water to sporting fields. Leakages are create health issue and when failures occur, ovals do not get watered. Repair costs are upwards of \$3500 each incident. There has been 10 failures in less than five months.	750,000	5	2	4	11	2,180,000
16	Matt Dann Cultural Centre	Replace fixed lighting trusses with modern lighting truss that can be lowered and raised. Current system can not be safely used without hiring elevated work platform each time.	120,000	5	3	3	11	2,300,000
17	Records Facility	The current record store facility at the Airport does not meet current State Storage requirements. Proposal to build a new storage facility (shed) inc false ceiling, install insulation and provide air-conditioning.	96,000	4	3	4	11	2,396,000
18	Disability Access and Inclusion Plan: Disabled Access to Cemetery Beach	Construct a concrete ramp/path with handrails to enable people with limited mobility to access beach.	100,000	4	3	4	11	2,496,000
19	Foreshore Protection/Restoration project	Construct 850m of post and rail fencing to restrict access to Pretty Pool beach and manage access to 4 mile creek	90,000	3	4	4	11	2,586,000
20	Security System for Council Offices	Implement electronic swipe card system to the Civic Centre at 5 main points of entry (replacing key system). Will make management of keys and external users easier.	25,000	3	4	4	11	2,611,000
21	PC Microfilm Reader	Replacement existing older microfilm reader with new computer based facility	10,000	2	4	5	11	2,621,000

22	Kevin Scott Oval - Clubroom floors	Replace very old carpet in Swans Changerooms with tiles	2	4	5	11	2,631,000
23	Sutherland St Nodes	Build a 3rd 'Node'. Two currently under construction	1	5	5	11	2,831,000
24	McGregor St Reserve - Rehab works	McGregor St Reserve playing surface is least level of all Council sports facilities. Funds would be used for surface repairs and levelling of playing surface.	4	3	3	10	2,871,000
25	Cemetery Beach Park toilets	Install 2 x Excelloos. Existing infrastructure struggles to cope with large numbers.	3	3	4	10	3,171,000
26	PH Skate Park	Install 1 x Excelloo. No public toilet facilities are available at this location.	3	3	4	10	3,321,000
27	Pedestrian Bridge - Demarchi Park	Bridge over drainage reserve at new Demarchi park. Item was removed from original scope due to budget constraints	3	4	3	10	3,421,000
28	CCTV Network available to TOPH stakeholders	Establish IT infrastructure to allow CCTV to be accessed via public intranet page which monitors the Civic Centre and Spoil Bank Area.	3	3	4	10	3,446,000
29	Courthouse Art Gallery - Upgrades	Undertake upgrades that did not occur in most recent 'facelift'. Includes roof replacement (\$150K), Disabled Toilets (\$45K), Air conditioner replacement (\$30K) & Kitchen upgrade for catering requirements (\$30K)	3	3	4	10	3,701,000
30	Community BBQ trailer	Construct a bbq/events trailer that can be used at community events that houses all necessary equipment	3	2	5	10	3,716,000
31	SH Library Airconditioning	Remove old ducted system and replace with 10 new split system airconditioners	2	4	4	10	3,766,000
32	Bleachers - Marie Marland and McGregor St Ovals	Construct scaffold type spectator seating at sport reserves.	2	4	4	10	3,806,000
33	Human Resources module	HR system not currently linked to Corporate IT system. Linking will allow training and other HR functions to be managed within a linked corporate system.	2	4	4	10	3,827,400

34	Aboriginal Arts Centre	Purchase transportable building for establishment of aboriginal arts centre adjacent to South Hedland Library. Includes landscaping	480,000	4	1	4	9	4,307,400
35	Staff Housing - Sheds	Construct storage sheds in Council owned properties in South Hedland that currently do not have them.	30,000	3	2	4	9	4,337,400
36	Off-Site Backup location	All data used by ToPH is currently backed up at the Civic Centre. A portable backup is performed but this is only a temporary measure until a backup replication can occur. A storage area is required which will hold identical data for all sites used by the ToPH in the event of a fire or damage to the Civic Centre, other sites can continue to function normally. Requires purchase of another server, networking and software.	33,000	2	3	4	9	4,370,400
37	Library Server and Workstation	Port Hedland library is planning a project to record the history of TOPH. Allows people to add photos, documents, letters, etc that capture history of TOPH. Project requires purchase of server, router and workstation.	12,500	2	3	4	9	4,382,900

*11.3.2.3 Future Management of the Port Hedland Visitor Centre and Courthouse Art Centre and Gallery (File No.: 20/01/0026)*

Officer Chris Adams  
Chief Executive Officer

**Date of Report** 19 February 2009

Disclosure of Interest by Officer Nil

Summary

Purpose of report is to seek Council direction in relation to its position on the short and longer term management and operation of the Port Hedland Visitor Centre (PHVC) and Courthouse Arts Centre and Gallery (CACG).

Background

*Current Arrangements: Port Hedland Visitor Centre*

The Port Hedland Visitor Centre (PHVC) is managed by an incorporated committee. This committee employs the staff of the facility and manages the operations of the Centre.

The Town of Port Hedland is a significant stakeholder in the operations of the facility in that:

- The visitor centre operates from a building that the Council is the vestee of.
- The Town's financial contribution to the centre makes up a significant component of the centre's operations.
- Several Town of Port Hedland Councillors are either involved or have previously been involved with the management and/or operations of the facility.

Currently the Town's involvement with the Visitor Centre is somewhat in 'limbo' as there are no agreements in place in relation to the Council's support or otherwise for the centre. The peppercorn lease that the Port Hedland Visitor Centre Committee had for the visitor centre building, expired nearly twelve (12) months ago; and the committee is currently operating as a tenant at will.

Additionally, Council's previous three (3) year funding agreement with the PHVC expired on the 30/6/09 and, while funds have been allocated to assist with the management of the facility in 2008/09, Council has no current funding agreement with the PHVC.

On 10 March 2008 Council received a request from the Port Hedland Visitor Centre, seeking renewal of the funding agreement that expired on 30 June 2007. A modified request was presented to Council in April 2008 with the following resolution was passed:

*“That Council:*

- 1. Negotiates a performance based funding agreement to contribute to the cost of operating losses of the Port Hedland Visitor Centre 2007/08; and*
- 2. Continues to seek current financial statements from the Port Hedland Visitor’s Centre prior to making a decision on this matter.”*

Council has written to the Port Hedland Visitors Centre (PHVC) and made verbal requests of the Manager on a number of other occasions requesting financial and other data that would enable negotiations to be undertaken to develop a performance based funding agreement in line with Council’s wishes. The Visitor Centre has also been made aware that the lease on the building it occupies has expired and the PHVC currently occupies the building as a tenant at will on a rent free basis.

The PHVC approached Council in November 2008 indicating that the Centre had insufficient funds to continue to operate, and in anticipation of the required funding agreement being finalized an advance of \$22,718.88 was made. At the time of writing, the Town’s officers had not been provided with additional information from the PHVC that had been requested to assist in the development of a new funding agreement as per the Council’s preferred direction.

While Council clearly has a vested interest in ensuring that the Visitor Centre continues to provide a valuable community function, there is currently no specific direction on its preferred direction for the future of visitor servicing in the district. While this decision is not solely Council’s to make, the Town has a significant role to play in this decision.

*Current Arrangements: Courthouse Arts Centre and Gallery*

Council is the joint owner of the CACG with PACDAC. The facility has traditionally been operated by Council staff, the community subsidising its operations each year.

After agreeing to tender out the management of the CACG at its July 2008 meeting, Council considered tenders for the management of the facility at its August 2008 meeting and resolved:

*“That Council:*

- i) awards Tender 08/04: Management and Operation of the Courthouse Arts Centre and Gallery to FORM Contemporary Craft and Design Inc for the Total lump sum price of \$280,000 exclusive of GST;*
- ii) the period of management being from 1 September 2008 to 31 August 2009; and*
- iii) authorises for the Town of Port Hedland seal be affixed and Mayor and Chief Executive Officer be to sign a Management Agreement between the Town of Port Hedland and FORM Contemporary Craft and Design Inc.”*

Council's role in the management of the facility is now limited to paying quarterly installments to FORM and for paying for building insurances, building upgrades and maintenance costs.

The limited tenure offered to FORM (ie. only one year contract) was specifically done to allow further opportunities to progress discussions with key stakeholders, most notably PACDAC, PHVC and FORM, regarding future management options.

#### *Future: Management*

During 2007, Council endorsed the concept of establishing a West End Cultural Precinct. The Visitor Centre at 13 Wedge Street was seen as potentially being a part of the precinct. Council's adopted 2008-2013 supported this notion by including the following strategy:

*“Initiate the development of Board of Management to manage and operate Council funded facilities within the Courthouse Arts Centre & Gallery precinct.”*

At the time, it was envisaged that there would be substantial synergies and potential budget savings through the joint management of these facilities as they both operate from Council buildings and both offer services to tourists and 'locals'. Due to a variety of reasons, this strategy has not progressed.

As outlined above Council has entered into a contract with FORM for the management of the Courthouse Arts Centre and Gallery and currently, no agreement is currently in place in relation to funding of the PHVC.

Council direction is required in relation to whether it wishes to pursue the concept of joint management of the facilities or whether it wishes to continue to operate them as separately managed, Council supported facilities.

#### Consultation

Council staff have communicated and met with the PHVC Manager and committee members over recent months gain information regarding a potential new funding agreement.

Pilbara Regional Council's study into regional tourism has also informed this report.

#### Statutory Implications

Nil

#### Policy Implications

11/001 Tourism Policy

*“The Town of Port Hedland will guide the development of tourism within the Town of Port Hedland District through planning, development and marketing. To do this it will:*

*...*

*Support the provision of a high quality visitor information service at the Port Hedland Visitor Information Centre.”*

#### Strategic Planning Implications

Key Result Area 4 – Economic Development

Goal 1 – Tourism

Strategy 5 - Work with the Pilbara Regional Council to review the role that Pilbara Council's play in tourism.

Key Result Area 3 – Community Development

Goal 7 - Arts and Culture

Strategy 1- Complete the redevelopment of the Courthouse Art Gallery precinct including the development of a Board of Management to operate Council funded facilities within the precinct.

#### Budget Implications

Account Number 1301263 – Operating Subsidy has an \$80,000 budget provision for the 2008/2009 financial year for the operation of the Port Hedland Visitor Centre.

The proposed mid-year budget review figures (as presented in a report to Council in this agenda) indicate that Council's contribution towards the management/operation of the Courthouse Arts Centre and Gallery for 2008/09, including all ancillary expenses, is expected to be \$388,000.

#### Officer's Comment

Council officers need direction in relation to how best to proceed with negotiations pertaining to the future management of the Visitor Centre and the Courthouse Art Centre and Gallery. While there are various permutations available, there are really only two options available to Council:

#### *Option 1: Continue to Operate as Separate Facilities*

If this option were to proceed officers would:

- a) Continue seek appropriate information from the PHVC so that a funding agreement can be negotiated. As a component of these negotiations a lease for 13 Wedge St would need to be devised. Alternatively Council could call for tenders for management of the facility.
- b) Prepare tender documentation for the continued management of the Courthouse Art Centre and Gallery by an external party for an extended period.

#### *Option 2: Commence the Process of Amalgamating the Management of the Two Facilities.*

If this option were to proceed officers would:

- a) Advise the current management bodies of the Port Hedland Visitor Centre and the Courthouse Art Centre and Gallery that its preferred future direction is for the two facilities to be managed under one single board of management with Council directing its contribution for the operation of both facilities to that Board.
- b) Negotiate extensions to existing management arrangements with both the PHVC and FORM until 30/12/09 to allow appropriate time for the Board to be established.
- c) Work with stakeholders to prepare relevant documentation to establish the new board structure.



- d) Commence discussions regarding the funding commitment that the Town may offer to the new Board in the post 30 December 2009 period.

In the Officer's opinion, there is likely two synergies achieved through combining the management/operation of these two facilities as they are co-located, complimentary services. While there is likely to be several issues that need to be addressed to achieve this outcome, it is believed that the end result would be an efficient, cost effective service to Council, the community and visiting tourists.

Attachments

Nil

200809/243 Council Decision/Officer's Recommendation

**Moved:** Cr A A Carter

**Seconded:** Cr J M Gillingham

That Council:

- a) advises the current management bodies of the Port Hedland Visitor Centre and the Courthouse Art Centre and Gallery that its preferred future direction is for the two facilities to be managed under one single board of management with Council directing its contribution for the operation of both facilities to that Board;
- b) authorises the Chief Executive Officer or his delegate to continue negotiations with the Port Hedland Visitor Centre Committee and FORM for the extension of their existing management arrangements until 30 December 2009 to allow appropriate time for the Board to be established; and
- c) authorises the Chief Executive Officer, or his delegate to commence discussions with relevant stakeholders regarding:
- the composition and structure of the proposed new board.
  - The funding commitment that may be required/requested by the Board in the post 30 December 2009 period.

*CARRIED 8/0*

*11.3.2.4 Request for Fee Waiver of Gratwick Hall – Annual Charity Rotary Ball (File No.: BLD/044, 02/05/0001 and ORG-143)*

**Officer** Gaye Stephens  
Executive Assistant

**Date of Report** 11 February 2009

**Disclosure of Interest by Officer** Nil

Summary

Council has received a request from the Rotary Club of Port Hedland to waive fees associated with holding the Annual Rotary Charity Ball 2009, to be held on the evening of Saturday 21 March 2009 in Gratwick Hall. The Club is requesting Council to consider waiving fees to assist the event.

Background

The Rotary Club of Port Hedland has written to the Council requesting the waiver of fees Gratwick Hall, access to the front foyer and the use of the Council's Upstairs Meeting Room (which is generally not available in the evenings) the day prior to, and the day after the event.

The Club is requesting Council to consider the following for the event:

- waiving Gratwick Hall hire fees for the Friday 18 and Saturday 19 April 2008, prior to the event, to enable delivery of equipment, function set up, decorating and sound checks for entertainment, prior to the Ball;
- waiving Gratwick Hall hire fees for the morning of Sunday 20 April 2008 to enable the collection of equipment and once over clean of the floors;
- permission to use the Meeting Room for catering purposes; and
- permission to use the front entrance for guests of the ball.

Ms Therese Constance, President of the Rotary Club of Port Hedland advises:

*"...in the past years we have had no issues with security or damage to the building at all, and have left the building in better condition than when we have arrived.*

*This is a charity event held by The Rotary Club of Port Hedland as a non profit organization for the benefit of the community. We organize this event to raise money to put back into our community, this year the major benefactors will be the SES and FESA. We would certainly appreciate the assistance of the Town of Port Hedland in the running of this event.*

*In return [the] Town of Port Hedland will be acknowledged in the Evening Program and have the TOPH logo included in the power point presentation.”*

At its Ordinary Meeting held on 28 February 2008, Council resolved as follows:

*“That Council:*

- i) permits The Rotary Club of Port Hedland to utilise the Upstairs Meeting Room and the Civic Centre’s front entrance on the evening of the Annual Rotary Charity Ball being held on Saturday 19 April 2008; and*
- ii) advises the Club that its request of Council to waive its Schedule of Fees and Charges totalling \$1,188.75 as follows:*

<i>Gratwick Hall Hire Fees</i>	
<i>Friday 18 April (all day)</i>	<i>\$427.50</i>
<i>Saturday 19 April (all day)</i>	<i>\$427.50</i>
<i>Sunday 20 April (daily rate)</i>	<i>\$236.25;</i>
<i>and</i>	
<i>Upstairs Training Room Hire Fees</i>	<i>\$97.50</i>

*be approved.”*

Council reviewed its Schedule of Fees and Charges as part of the 2008/09 budget process and adopted the following facility hire charges (GST inclusive):

<i>“...Community Facilities</i>	
<i>Discounts – Hire fees – All facilities</i>	
<i>Community Groups</i>	<i>25%</i>
<i>Junior Community Groups</i>	<i>50%</i>
<i>Not for Profit, no Alcohol, and Open to Public no charge</i>	<i>100%</i>
 <i>Bond – All Events/All Facilities (unless stated otherwise)</i>	
<i>...Non Commercial – Alcohol</i>	<i>\$1,000</i>

*...Gratwick Hall*

<i>Hourly Rate (Minimum 2 hours)</i>	<i>\$40</i>
<i>Daily rate with air-conditioning</i>	<i>\$315</i>
<i>Nightly rate with air-conditioning</i>	<i>\$380</i>
<i>All Day</i>	<i>\$570</i>

*...Upstairs Training Room*

<i>Hourly Rate (Minimum 2 hours)</i>	<i>\$20</i>
<i>Daily (8am – 5pm Weekdays only)</i>	<i>\$130"</i>

The Rotary Annual Charity Ball is well attended by the local community and is an opportunity for Rotary to highlight its community-based activities. Tickets cost patrons \$150 per person to attend.

Consultation Nil

Statutory Implications Nil

Policy Implications

The Rotary Club of Port Hedland's Annual Ball is not specifically listed in Council's Community Recreation Celebrations and Events policy.

Strategic Planning Implications Nil

Budget Implications

If the request is supported. Council will forego revenue of up to \$1,188.75 in hire fees. The bond equates to a further \$1,000. Should there be no damage to Council facilities or follow-up clean up required, the bond amount would be fully refundable.

As The Rotary Club of Port Hedland's Annual Ball is not an alcohol free event, and there is an entry/ticket charge (\$150.00) for patrons to attend, the Club is seeking exemption of the following hire fees:

<i>Gratwick Hall</i>	
<i>Friday 20 March (all day)</i>	<i>\$570 less 25%</i>
<i>Saturday 21 March (all day)</i>	<i>\$570 less 25%</i>
<i>Sunday 22 March (daily rate)</i>	<i>\$315 less 25%</i>

<i>Upstairs Training Room</i>	
<i>Daily (8am – 5pm Weekdays only)</i>	<i>\$130*less 25%</i>

*NOTE: Due to the video equipment set up in the Upstairs Meeting Room, it is normally only available for hire during office hours.*

Bond – Non Commercial – Alcohol \$1,000

#### Officer's Comment

It is noted to Council that standard fee hires are charged to all organisations in an endeavour to recoup the marginal costs of maintenance of the hire venue. In order for and fee structure of the Town of Port Hedland to be maintained and respected, a consistent approach is taken towards all groups who wish to hire Council facilities.

Council did review its schedule of fees and charges as part of the 2008/09 budget process and reinstated the previous year's hire charges for these facilities, and discounts for the following groups/events:

Community Groups – 25% discount;  
Junior Community Groups – 50% discount; and  
Not for Profit, no Alcohol, and Open to Public no charge –  
100% discount.

Waiving these fees may set a precedent for other community groups and not for profit organisations to seek exemption of hire fees, and therefore will materially reduce the amount of income the Council will be able to generate from the hire of maintenance expensive fixed assets such as community halls and gardens.

It is deemed the Club will be able to absorb costs related to venue hire of \$1,188.75 (plus \$1,000 refundable bond), as they are not overly onerous.

Council has two (2) options:

1. Waive the hire fees as requested resulting in a reduction of income to Council of \$1,188.75.
2. Not waive the hire fees as requested by The Rotary Club of Port Hedland.

#### Attachments

Letters of request from The Rotary Club Port Hedland.

## Officer's Recommendation

That Council:

- i) permits The Rotary Club of Port Hedland to utilise the Upstairs Meeting Room and the Civic Centre's front entrance on the evening of the Annual Rotary Charity Ball being held on Saturday 19 April 2008; and

- ii) advises the Club that its request of Council to waive its Schedule of Fees and Charges totalling \$1,188.75 as follows:

Gratwick Hall Hire Fees	
Friday 20 March (all day)	\$427.50
Saturday 21 March (all day)	\$427.50
Sunday 22 March (daily rate)	\$236.25;
and	
Upstairs Training Room Hire Fees	\$97.50

be declined.

OR

That Council:

- i) permits The Rotary Club of Port Hedland to utilise the Upstairs Meeting Room and the Civic Centre's front entrance on the evening of the Annual Rotary Charity Ball being held on Saturday 19 April 2008; and

- ii) advises the Club that its request of Council to waive its Schedule of Fees and Charges totalling \$1,188.75 as follows:

Gratwick Hall Hire Fees	
Friday 20 March (all day)	\$427.50
Saturday 21 March (all day)	\$427.50
Sunday 22 March (daily rate)	\$236.25;
and	
Upstairs Training Room Hire Fees	\$97.50

be approved.

200809/244 Council Decision

**Moved:** Cr J E Ford

**Seconded:** Cr G D Bussell

That Council:

- i) permits The Rotary Club of Port Hedland to utilise the Upstairs Meeting Room and the Civic Centre's front entrance on the evening of the Annual Rotary Charity Ball being held on Saturday 19 April 2008; and
- ii) advises the Club that its request of Council to waive its Schedule of Fees and Charges totalling \$1,188.75 as follows:

Gratwick Hall Hire Fees	
Friday 20 March (all day)	\$427.50
Saturday 21 March (all day)	\$427.50
Sunday 22 March (daily rate)	\$236.25;
and	
Upstairs Training Room Hire Fees	\$97.50

be approved.

*CARRIED BY ABSOLUTE MAJORITY 8/0*

*REASON: Council determined the waive associated with the hire of Gratwick Hall facilities to the Rotary Club of Port Hedland in accordance with the second option presented in the Officer's Recommendation.*

ATTACHMENT TO AGENDA ITEM 11.3.2.4

THE ROTARY CLUB OF PORT HEDLAND Inc.  
Rotary District 9450 - Club 17554  
ABN 83 277 038 563 Incorporated 7 January 1985 Reg A0821411X  
PO Box 430 PORT HEDLAND W A 6721  
President 2008/09: Therese Constance



SERVICE Above Self

27/01/09

Chris Adams  
Chief Executive Officer  
Town of Port Hedland

RECORD No.	09/00561
OFFICER	GEOFF GIBSON CAMB.
29 JAN 2009	
FILE No.	26/06/0005
ACTION DATE	02/02/09

A. Adams  
C/O

Dear Chris,

The Rotary Club of Port Hedland has booked the Gratwick Hall to hold our annual Rotary Charity Ball on Saturday 21/03/09 from Friday through to Sunday.

We would like to apply to have the fee for hire of the Gratwick Hall waived as this is our major fundraising event and the funds raised are to benefit the community of Port Hedland.

Last year our major benefactor was the Hedland Senior High School Library, to replace equipment that was lost in the fire and that was not replaced by Department of Education. We hope that you consider our request and grant us a waiver.

*J* TRACEY NORTHAM,  
on behalf of:

Yours sincerely,  
Ms Therese Constance  
President



Copy of Letter received via email 10 February 2009:

To Chris Adams  
CEO  
Town of Port Hedland

Dear Chris,

The Rotary Club of Port Hedland would like to make application to the Town of Port Hedland for the waiving of certain fees associated with the hire of the Gratwick Hall on Friday 20<sup>th</sup> and Saturday 21<sup>st</sup> of March 2009 for the Annual Rotary Charity Ball and for the use of the training room and front entrance for the building for the duration of the event. The fees we request to have waived refer to the use of the room the day prior and after the event

#### Gratwick Hall Fees

We have currently booked the Hall from 6.00pm to 1.00am as we have in previous years

As I am sure you would agree setting up for a function catering for 160 people including decorating hall and sound checks for entertainment all takes time. With the event happening on Saturday it is often difficult to get deliveries on the day and they often require delivery the day prior. Along with this the ability to set up the room the day before allows for any unforeseen circumstances to be addressed.

The use of the Hall on the Sunday in the past has usually been until 10.00am. Generally the Sunday is to collect equipment and do a once over clean of the floors.

#### Front Foyer Access

As with previous years we wish to have guests arrive through the front entrance.

#### Training Room

We have used the video room in past years for the buffet as the foyer is too small to allow setup of food service and the display of the silent auction items. It has come to our attention that this room will not be made available after 5.00pm. **We would request that this room be made available for use on the evening.**

Summary

To recap, The Rotary Club of Port Hedland would request that the Town of Port Hedland assist us in the following ways as they have in the past.

- Waive the Gratwick Hall fees for the Friday and Saturday Prior to the event.
- Waive the Gratwick Hall fees for the Sunday morning.
- Allow use of the Video Room for catering purposes
- Allow use of front entrance (provided security in place)

Chris, in past years we have had no issues with security or damage to the building at all, and have left the building in better condition than when we have arrived.

This is a charity event held by The Rotary Club of Port Hedland as a non profit organization for the benefit of the community. We organize this event to raise money to put back into our community, this year the major benefactors will be the SES and FESA. We would certainly appreciate the assistance of the Town of Port Hedland in the running of this event.

In return Town of Port Hedland will be acknowledged in the Evening Program and have the TOPH logo included in the Power point presentation.

In closing I would like to thank the Town of Port Hedland for their consideration of this matter.

Yours sincerely  
Therese Constance  
President  
Rotary Club of Port Hedland

*11.3.2.5 Pilbara Area Consultative Committee (PACC): The Pilbara Plan (File No. ...)*

Officer Chris Adams  
Chief Executive Officer

**Date of Report** 17 February 2009

Disclosure of Interest by Officer Nil

Summary

Pilbara Area Consultative Committee (PACC) is seeking Council's endorsement and support 'The Pilbara Plan' to be recognised and identified as an immediate future planning blueprint for the Pilbara.

Background

'The Pilbara Plan' is a federally funded initiative, developed by PACC in partnership with Pilbara Regional Council (PRC) and Pilbara Development Commission (PDC) to produce a regional development plan with a joint approach from across all governments, to immediately recognise the shortfall in services and infrastructure required to ensure the future viability of the Pilbara.

CCS Strategic Management and Geographica Services have been engaged to prepare the plan and in this process have reviewed 155 hard and soft infrastructure project proposals put forward by Local, Regional, State and Commonwealth Governments, Industry; and not for profit and community groups.

The research has identified 43 critical project proposals that are imperative to the development of the Pilbara and will be addressed in 'The Pilbara Plan' across its infrastructure themes designed to have identifiable region wide impact on:

- improving quality of life;
- increasing social equity;
- enhancing economic diversity and productivity; and
- reducing the impact on the environment.

Each of these 43 project proposals are aligned with Local, State and Commonwealth Government Infrastructure planning policies and guidelines, and it is expected that the Plan will not affect other Regional plans such as the PDC's intentions of developing a long term strategy for the Pilbara.

It is aimed to assist in raising the profile and support of planned projects as they come to fruition.

The Pilbara has been recognised by the State and Commonwealth Governments as a major contributor to the national economy and this plan will successfully stabilise the much needed government funding required to support the future economy, with plans outlined for the development of a range of projects to be rolled out over the next 10 years and the profits that will be returned to Government.

#### Consultation

PACC hosted a series of workshops and meetings across the Pilbara with Local, Regional, State and Commonwealth Governments, Industry; and not for profit and community groups.

CCS Strategic Management in association with Geographica conducted reviews and consultation with these same organisations and agencies identifying 155 proposed projects old and new, 43 of which have been included in 'The Pilbara Plan'.

#### Statutory Implications

Nil

#### Policy Implications

Nil

#### Strategic Planning Implications

Although The Pilbara Plan is not directly mentioned in the Town's Plan for the future 2008-2013, the following strategies are relevant to this matter:

##### Key Areas Result 1

Goal 1 – Roads, Footpaths and Drainage: To have developed network of road, footpaths and verges that are well maintained.

##### Key Area Result 3

##### Goal 1 – Youth & Children

That parents and young people in the Town have access to a range of facilities and services that is comparable to a metropolitan area.

#### Key Results Area 4

##### Goal 2 – Mining

That the Town has developed strong working relationships with the mining industry that are achieving sustainable outcomes for the local community.

##### Goal 3 – Business Development

That the Town of Port Hedland is recognised as local government authority that works closely with businesses to achieve sustainable economic growth and a broad economic base.

##### Goal 4 – Land Development Projects

That Land is being released and developed to meet the needs of a growing community.

#### Budget Implications

If Council endorses 'The Pilbara Plan' it may also consider allocating any required funding towards the proposed projects in the Town as part of its 2009/10 budget review development process.

#### Officer's Comment

It is recommended Council endorse and support 'The Pilbara Plan' as a regional planning document.

#### Attachments

The Pilbara Plan Overview - PACC

200809/245 Council Decision/Officer's Recommendation

**Moved:** Cr A A Carter

**Seconded:** Cr J E Ford

That Council:

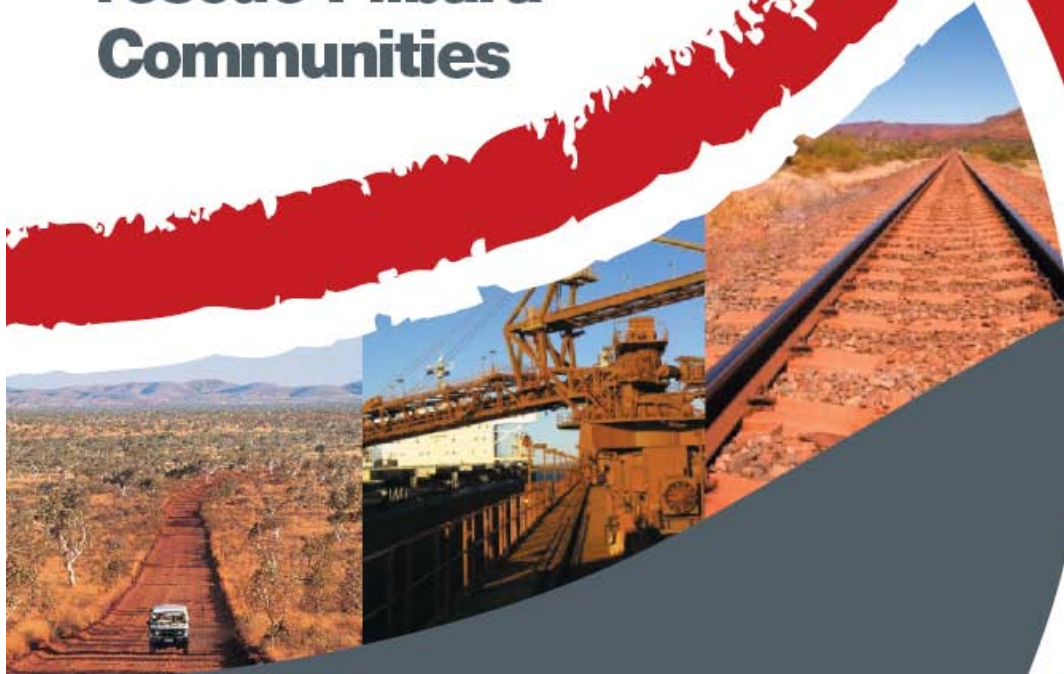
- i) supports 'The Pilbara Plan' as a regional planning document for the Region, as a key regional planning document;
- ii) reviews the 43 identified project proposals and the outcome of those proposals for the Town;
- iii) continue consultation with PACC in relation to the Town's economic needs; and
- iv) considers allocating funding to the identified projects for the Town as a component of the 2008/09 Mid-Year Budget Review.

*CARRIED 8/0*

ATTACHMENT TO AGENDA ITEM 11.3.2.5



## An urgent call to action to rescue Pilbara Communities



“

**...the Pilbara is not a short term quarry. It will sustain major wealth generation for Australians for hundreds of years. The Pilbara therefore can and must host long-term, fully-sustainable and high-quality living Pilbara communities.**

”

Andrew Forrest 2008



**“The shortages in developable land and housing, the ageing facilities and the absence of essential services are impacting directly on the productivity of the Pilbara’s resource sector”**

**The Region**

The Pilbara is a region of vital national significance, with the value of exports exceeding \$33 billion in 2007 and returning some \$8.8 billion in royalties and taxes to the nation’s coffers. The potential for future growth in undeveloped resources, particularly in iron ore and LNG, is significant.

The Pilbara, its four constituent local governments, and the ports of Dampier, Cape Lambert, Onslow, and Port Hedland are, and will continue to be, some of the most important national gateways connecting Australia with the global economy.

**Productivity Concerns**

Although the return to the nation from resource extraction is significant, productivity is severely restricted due to baseline regional community capacity being too stretched (and in some cases non-existent) to support the resource sector growth.

Labour turnover is costly not only in the continuous recruitment, induction and training process but also in terms of lost knowledge and operational downtime. Current estimates of labour turnover across the Pilbara are in the vicinity of 20% per annum (more than 40% in the resource sector) compared with a national average of just 11%.

In dollar terms, data suggest that the annual cost of replacing lost staff across the Pilbara is at least \$506 million and as much as \$1.02 billion each year. This includes an estimated \$250 - \$505 million in lost productivity each year.

**In a recent community survey conducted by the Town of Port Hedland, fewer than 6 out of 10 residents said they would still be there in three years.**

**The main reasons they will leave are:**

- Cost of living;
- Lack of educational opportunities for their children;
- The lack of community facilities.

Childcare services are difficult if not impossible to secure as they are in critically short supply. The Shire of Roebourne currently offers 150 places and estimates a shortage of 300 childcare places. This shortage is further exacerbated by the lack of grandparents in the region who, according to ABS, provide informal childcare services to 20% of children. The need for child care was work related for nearly 65% of children.

Future growth will only intensify the problems and could threaten new projects unless a major rethink and investment is undertaken.

**Port Hedland and Newman median house prices have risen over 800% since 2001. Rents range from \$1,750 to \$2,500 per week for a modest, 4-bedroom house.**

**Capacity Constraints**

Soaring accommodation costs, a 49% hike in cost of living in the region over capital cities, substandard and ageing community facilities and high labour turnover, dilute productivity and profitability margins. This equates to a costly and inefficient region in which to live and do business.

**Challenges**

The difficulties experienced in the Pilbara are not irreversible.

If the workforce is stabilised and living costs in the Pilbara are lowered by investing in economic and social infrastructure, productivity will lift, labour turnover will dramatically reduce, and the cost of economic and social services will decrease.

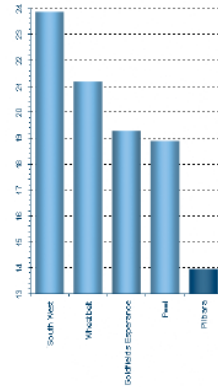
Attraction and retention of staff can be ameliorated if living conditions are improved through the provision of better facilities and services for residents.

Retention of families within the region can be assisted through provision of additional childcare places allowing carers to enter the workforce.

150 extra childcare places could add as much as \$190 million annually to merchandise exports and at the same time eliminate the need to build additional housing, conservatively valued at \$72 million.

The provision of sporting, recreation and cultural facilities instils meaning to life outside the workplace and encourages people to participate, commit, enjoy and therefore stay within the community. Robust sporting and cultural organisations are the foundation of strong, healthy communities that are able to withstand challenges, threats and crises.

Across the Pilbara the number of hospital beds per 1,000 persons is 2.3, compared with 3.3 in the Great Southern and 4.2 (Public and Private) in Perth. Pilbara residents have to travel great distances (sometimes as far as Perth) to obtain medical services. Providing adequate services locally can save two thirds of the downtime and cost of seeking remote services.



The number of Community Services Businesses per 1,000 Persons, 2005-2008, Pilbara vs Selected Regions (Source ABS Cat.5105.0, Department of Local Government and Regional Development)

A major reason for the dearth of community service businesses is the lack of affordable housing (the standard is 30% of a weekly income). The Pilbara Association of Non Government Organisations advises that for the majority of workers providing human services in health, education, child care, aged care, youth, training and employment and emergency accommodation, Pilbara rents are typically in excess of 65% of their average wage.

**Conservative employment growth estimates for the Pilbara forecast an additional 3,000 FTEs over the next 10 years (Geografia, 2008). The existing level of infrastructure provision is insufficient to meet current demand to a standard that should be expected in regional Western Australia.**

**Action**

It is time to ensure that housing and social infrastructure lead or at least match, rather than lag, development in the Pilbara, to maximise the long term growth potential, productivity and profitability of the region.

There is an affordable strategy for the future, and it is worth implementing. It requires a ‘task force’ approach with Government and industry decision makers on board.

The Pilbara Plan detailed in this document is that solution, recognising and tackling the priority issues and giving the Australian economy’s engine room its best possible prospects for efficient and effective operation.

These are the priorities that will bring the region to ‘base-line’, to becoming a community that can function and thrive.

The Pilbara Plan connects the development of strong sustainable communities to the ability to capitalise on the enormous economic opportunity in the Pilbara region.

The investment of \$3.87 billion on 43 essential projects over the next 10 years will deliver massive social and economic return.



The Pilbara deserves communities that match the world class resource industry base.



**"Whilst all of the projects are urgent and important, nothing can move forward without primarily addressing the universal and central theme Land"**

**This is not simply an unconstrained wish list of what would be 'nice' in the Pilbara.**

It is a filtered and prioritised statement of critical need to bring the Pilbara region up to a baseline, to underpin the economic importance of the region and provide an acceptable quality of life for its residents and workers.

The primary objectives of The Pilbara Plan are:

- To normalise the cost of living
- To enrich quality of life
- To diversify economic opportunities

Implementation of The Pilbara Plan should see labour turnover slow, economic activity diversify and ongoing productivity be assured.

**How does it work?**

It has been argued that public investment in community infrastructure (schools, hospitals, etc.) can be seen as a sign of government commitment to a region, which, in turn, stimulates private infrastructure investment (Brown, 1999).  
By the same token, disinvestment will eventually impact on productivity. The projects that form the Pilbara Plan are the result of feasibility studies and forward planning by a range of agencies and the Pilbara communities.

155 community projects have been proposed by the Pilbara local governments, PACC, PDC, PRC and other stakeholders. Intensive review and analysis has seen this list refined to 43 essential projects that, apart from having region-wide benefits, contribute to the core goals of a sustainable and healthy economy; improved quality of life and increases in social equity; and a reduced impact on the environment, at the same time ensuring regional productivity is maximised.

The shortlisted projects reveal 6 community infrastructure themes (Accommodation, Health, Education, Social, Sport & Recreation, Cultural Tourism) and 3 essential infrastructure themes (Utilities, Communications, Transport) all dependent on a central and universal theme (Land).

All of these themes are underpinned by the need to address underlying policy frameworks and to consider the environmental impact.

**Where do we start?**

Whilst all of the projects are urgent and important, nothing can move forward without primarily addressing the universal and central theme Land, subsequently the other themes and their fundamental aims as summarised below:

**Land**  
Fast track the release of land for residential, commercial, light industrial and community facility uses. Develop a long term land release plan and 'land bank' to obviate the issue into the future. Rationalise and revitalise town centres through infill and mixed use development.

**Accommodation**  
Roll out a multi-tiered affordable quality housing program for non-mining/resource industry employees. This includes consideration of all income levels, various household sizes from singles to large families, students, retirees and the aged.

**Health**  
'Rescue package' upgrades for the region's hospitals, introducing community and primary health services; development of a SuperClinic with GP, specialist and allied health services; expansion of Indigenous Health Services, rehab facilities throughout the region, Cancer Care Centre, enhancement of the RFDS with dedicated facilities.

**Education**  
New training programs to improve the local skills base and resident workforces; increased apprenticeship training opportunities; the establishment of a Pilbara Mining Academy; upgrade to existing facilities; hostel style student accommodation.

**Social**  
A comprehensive childcare program incorporating facilities, accommodation for staff and training programs for Pilbara residents in childcare services.

**Cultural Tourism**  
Invest in indigenous cultural tourism facilities to enhance economic diversity; a Pilbara-wide network of tourist experiences, training and employment opportunities for the community.

**Sport & Recreation**  
Upgrade and expand sport and recreation / multipurpose indoor centres for formal and informal exercise opportunities; develop boating harbours and facilities with economic development opportunities (tourism, recreational charter boating, fishing, commercial tug berthing).

**Utilities**  
Improvements to energy and water supplies through upgrades to existing infrastructure; development of new expanded infrastructure; and efficient and renewable energy initiatives.

**Communications**  
Inclusion within the National Broadband Network; extended mobile network coverage along transport corridors between towns.

**Transport**  
Bituminising road connections; re-alignment and improvements to road sections; expansion and upgrade to general freight port facilities and lay down areas.

The Pilbara Plan projects are underpinned by environmental concerns and policy framework:

**Environment**  
Along with the environmental considerations within each project, there are discrete projects earmarked for environmental conservation, such as undertaking coastal mapping; and investing in new housing and building materials, as well as various research and demonstration projects.

**Policy**  
Policies must be reviewed to develop regulatory frameworks that recognise the special requirements of the Pilbara; that encourage the use of local/residential workers, and remove any perverse incentives that actively discourage settlement in the region; that bring cost normalisation to the townships; and that fast track approvals without destroying the integrity of the processes.

The table on the following pages details all of the 43 Projects that make up The Pilbara Plan.



Pilbara residents are amongst Australia's greatest contributors, but their communities are at breaking point.



Affordable housing will encourage diversity of the skills base and stronger communities.



Engaged Pilbara communities will ensure future social and economic stability for the region.



THEME & PROJECT	DETAILS	Contributing Partners				
		LGA	State	C'with	Other	Indicative cost
<b>COMMUNITY INFRASTRUCTURE</b>						
<b>LAND</b>						
1. Resourcing of land release agencies	<ul style="list-style-type: none"> <li>Provide resourcing to Landcorp and DPI with specific focus on Pilbara and establish a Pilbara Services Group made up of dedicated officers from relevant State and local agencies - \$25K from each</li> </ul>	100,000	350,000	50,000		500,000
2. Town Centre Revitalisation / Rationalisation Program PH 12m, SH 12m, K 25m, N 9m, TP 6m	<ul style="list-style-type: none"> <li>Redevelopment of Port Hedland, Karratha, Newman and Tom Price, facilitating the development of mixed use office and accommodation to service not-for-profit and other community service functions</li> </ul>	4,000,000	15,000,000	29,000,000	16,000,000	64,000,000
<b>ACCOMMODATION</b>						
3. Essential worker housing	<ul style="list-style-type: none"> <li>Affordable group housing for essential workers (e.g. not-for-profit)</li> <li>6 X 7,500sqm complexes in Port Hedland (1); South Hedland (1); Karratha (2); Newman (1); and Total of 360 beds, \$10,000,000 per complex:</li> </ul>		14,000,000	40,000,000	6,000,000	60,000,000
4. Service professionals housing	<ul style="list-style-type: none"> <li>Apartment-style village complexes for service professionals (e.g. doctors)</li> <li>6 X 7,500sqm 'villages' in Port Hedland (1); South Hedland (1); Karratha (2); Newman (1); and Tom Price Total of 270-360 beds \$11,000,000 per complex</li> </ul>	6,000,000	20,000,000	20,000,000	20,000,000	66,000,000
5. Mixed use housing	<ul style="list-style-type: none"> <li>Mixed use complexes in town centres supporting not-for-profit, community services and retail</li> <li>6 mixed use complexes in Port Hedland (1); South Hedland (1); Karratha (2); Newman (1); and Tom Price Total of 270-360 beds \$15,000,000 per complex</li> </ul>	10,000,000	25,000,000	25,000,000	30,000,000	90,000,000
6. Transitional Housing	<ul style="list-style-type: none"> <li>Hostel / Boarding style accommodation for (secondary and post compulsory) students from remote and disadvantaged areas moving from home</li> <li>One unit in Hedland one in Karratha Total of 90 beds \$6,500,000 per complex</li> </ul>		6,500,000	6,500,000		13,000,000
7. Lifestyle and retirement housing	<ul style="list-style-type: none"> <li>Well aged seniors villages in Karratha and Hedland offering safe, secure lifestyle and retirement options</li> <li>10 x 2 bed and 10 x single bed unit in each village Total 60 beds \$5,800,000 per complex</li> </ul>		2,000,000	4,000,000	5,600,000	11,600,000
<b>HEALTH</b>						
8. Nickol Bay Hospital Rescue Package	<ul style="list-style-type: none"> <li>Refurbishment and upgrade of existing inpatient facilities</li> </ul>		10,000,000	15,000,000		25,000,000
9. Newman Hospital Rescue Package and Reconfiguration	<ul style="list-style-type: none"> <li>Refurbishment and upgrade of existing inpatient facilities</li> <li>Development of community and primary health services including maternal</li> </ul>		7,000,000	8,000,000		15,000,000
10. Karratha Super Clinic	<ul style="list-style-type: none"> <li>25 offices, 8 consulting rooms, 3 procedure rooms, attached to existing hospital (including patient and carer accommodation)</li> </ul>		3,600,000		2,000,000	5,600,000
11. Roebourne Shared Health Services Complex	<ul style="list-style-type: none"> <li>4 offices, 4 clinical consulting spaces, with reception and administration areas</li> <li>Extend Mawarnkarra Aboriginal Health Service building to include shared service rooms, clinic and allied and community health spaces</li> </ul>		1,500,000	1,500,000	1,500,000	4,500,000
12. Additional Resources for Royal Flying Doctor Service	<ul style="list-style-type: none"> <li>New hangar and office space accommodation at Port Hedland Airport</li> <li>New aircraft dedicated to Pilbara</li> </ul>		1,000,000	1,000,000	1,670,000	3,670,000
			5,000,000	5,000,000	5,000,000	15,000,000
13. Indigenous Health Services	<ul style="list-style-type: none"> <li>Annual funding for professional resources for screening, intervention and referral programs plus environmental health promotion programs, reliable utilities supplies and health hardware provision</li> </ul>		500,000	1,000,000	500,000	2,000,000
14. Drug & Alcohol Facilities	<ul style="list-style-type: none"> <li>Three facilities (South Hedland, Karratha and Newman)</li> </ul>		5,000,000	5,000,000	5,000,000	15,000,000
15. Cancer Care Centre	<ul style="list-style-type: none"> <li>Basic chemotherapy at the Hedland Regional Resource Centre (Health Campus)</li> <li>Will require some minor equipment and patient accommodation</li> </ul>			250,000	250,000	500,000
			500,000			500,000
16. Reconfiguration of Tom Price Hospital	<ul style="list-style-type: none"> <li>Refurbishment package</li> </ul>		3,000,000	3,000,000	4,000,000	10,000,000
<b>EDUCATION</b>						
17. Pilbara Mining Academy	<ul style="list-style-type: none"> <li>Establish academy in Newman in partnership with BHP Billiton</li> </ul>				200,000	200,000
18. Trade Training Workshops	<ul style="list-style-type: none"> <li>Development of workshops - Karratha and South Hedland first, followed by Newman and Tom Price @ \$1.0m each</li> </ul>		10,000,000	20,000,000	10,000,000	40,000,000
19. Upgrade of Pundulmurra TAFE	<ul style="list-style-type: none"> <li>Upgrade of existing facilities to a contemporary Indigenous training facility</li> <li>Maintenance and immediate refurbishment</li> <li>New pre-trade workshops</li> <li>New classroom and service areas, upgraded security and landscaping</li> </ul>		20,000,000	10,000,000	10,000,000	40,000,000

THEME & PROJECT	DETAILS	Contributing Partners				
		LGA	State	C'with	Other	Indicative cost
<b>COMMUNITY INFRASTRUCTURE</b>						
<b>SOCIAL</b>						
20. Childcare services	<ul style="list-style-type: none"> <li>575 new places:</li> <li>Port Hedland 100 places plus staff quarters</li> <li>South Hedland 100 places plus staff quarters</li> <li>Karratha 200 places plus staff quarters</li> <li>Wickham 50 places plus staff quarters</li> <li>Newman 75 places plus staff quarters</li> <li>Tom Price 50 places plus staff quarters</li> </ul>	6,750,000	25,000,000	25,000,000	12,250,000	69,000,000
<b>CULTURAL TOURISM &amp; ECONOMIC DEVELOPMENT</b>						
21. Ngerluma and Yindjibarndi Cultural Centre	<ul style="list-style-type: none"> <li>Cultural development and tourism complex in</li> </ul>		10,000,000	10,000,000	7,000,000	27,000,000
22. Newman Cultural Precinct & Indigenous Arts Centre	<ul style="list-style-type: none"> <li>Incorporating gallery, museum, amphitheatre, theatre and art spaces</li> </ul>		10,000,000	10,000,000	10,000,000	30,000,000
23. Hedland Aboriginal Cultural Precinct	<ul style="list-style-type: none"> <li>Integrated Indigenous Arts, Cultural and Social Precinct including an Indigenous restaurant as a training, employment and small business development project for the Indigenous community</li> </ul>		12,000,000	15,000,000	13,000,000	40,000,000
24. Ieramugadu Inn (Victoria Hotel) Restoration	<ul style="list-style-type: none"> <li>Indigenous training and skills development program including building resatoration and motel and retail</li> </ul>		500,000	1,800,000	722,750	3,022,750
<b>SPORT &amp; RECREATION</b>						
25. South Hedland Multipurpose Centre	<ul style="list-style-type: none"> <li>Indoor sporting and social complex</li> </ul>	7,500,000	9,500,000	9,000,000	9,000,000	35,000,000
26. Karratha Leisure and Learning Precinct	<ul style="list-style-type: none"> <li>Indoor and outdoor sporting and leisure facilities</li> </ul>	9,000,000	10,000,000	10,000,000	12,000,000	41,000,000
27. Newman Sporting Precinct Renewal	<ul style="list-style-type: none"> <li>Recreation, and aquatic facilities and playing fields</li> </ul>	5,000,000	7,500,000	7,500,000	10,000,000	30,000,000
28. Onslow Multipurpose Centre	<ul style="list-style-type: none"> <li>Multipurpose community facility including evacuation centre</li> </ul>	2,500,000	2,500,000	2,500,000	2,500,000	10,000,000
29. Port Hedland Boat Harbour	<ul style="list-style-type: none"> <li>Develop 400 berth harbour and on-shore tourist accommodation and amenities</li> </ul>		30,000,000	30,000,000	40,000,000	100,000,000
30. Dampier Boat Harbour	<ul style="list-style-type: none"> <li>Develop 400 berth harbour and on-shore tourist accommodation an amenities</li> </ul>		30,000,000	30,000,000	40,000,000	100,000,000
<b>ENVIRONMENT</b>						
31. Coastal Mapping Study	<ul style="list-style-type: none"> <li>Coastal mapping to measure storm surge and tidal range to facilitate emergency planning and building</li> </ul>		1,000,000			1,000,000
32. Appropriate building form, design and materials research	<ul style="list-style-type: none"> <li>Commission architectural and other research into use of climate and condition appropriate materials and building design</li> </ul>		3,000,000	3,000,000	4,000,000	10,000,000
33. Demonstration projects using output of Project 32	<ul style="list-style-type: none"> <li>Rollout residential and non-residential demonstration projects using output of Project 32</li> </ul>			15,000,000		15,000,000
<b>COMMUNITY INFRASTRUCTURE sub total</b>		<b>\$993,092,750</b>				
<b>ESSENTIAL INFRASTRUCTURE</b>						
<b>UTILITIES</b>						
34. Potable and Waste Water Upgrades and Expansion - West Pilbara	<ul style="list-style-type: none"> <li>Water source/conveyance investigation and construction for West Pilbara</li> </ul>	6,000,000	225,000,000	100,000,000	100,000,000	425,000,000
35. Potable and Waste Water Upgrades and Expansion - East Pilbara	<ul style="list-style-type: none"> <li>Water source/conveyance investigation and construction for East Pilbara</li> </ul>	2,500,000	5,000,000	5,500,000		18,500,000
36. Northwest Interconnected (electricity) System Stage 1	<ul style="list-style-type: none"> <li>Cape Lambert-Port Hedland transmission line upgrade (next 2-3 years)</li> </ul>		6,000,000	6,000,000	6,000,000	18,000,000
37. Northwest Interconnected (electricity) System Stage 2	<ul style="list-style-type: none"> <li>Karratha-Cape Preston new transmission line (next 3-5 years)</li> </ul>		6,500,000	6,500,000	6,500,000	22,000,000
38. Northwest Interconnected (electricity) System Stage 3	<ul style="list-style-type: none"> <li>Port Hedland-Newman new transmission line (5+ years)</li> </ul>		150,000,000		150,000,000	300,000,000
37. Northwest Interconnected (electricity) System Stage 2	<ul style="list-style-type: none"> <li>Karratha-Cape Preston new transmission line (next 3-5 years)</li> </ul>		150,000,000		50,000,000	200,000,000
38. Northwest Interconnected (electricity) System Stage 3	<ul style="list-style-type: none"> <li>Port Hedland-Newman new transmission line (5+ years)</li> </ul>		150,000,000	200,000,000	150,000,000	500,000,000
<b>TRANSPORT</b>						
39. Bituminised Road Connections Program	<ul style="list-style-type: none"> <li>Comprehensive upgrade and bituminisation of road connections</li> </ul>		50,000,000	50,000,000	35,300,000	135,300,000
40. Dampier Port Upgrade	<ul style="list-style-type: none"> <li>600 metres of new general cargo berths</li> </ul>		150,000,000	150,000,000	160,000,000	460,000,000
41. Port Hedland Port Upgrade	<ul style="list-style-type: none"> <li>New multi-user inner harbour berth</li> <li>2 New cape sized inner harbour berths</li> <li>New Port Authority building</li> </ul>		50,000,000		150,000,000	200,000,000
			150,000,000	150,000,000	200,000,000	500,000,000
			10,000,000		10,000,000	20,000,000
<b>COMMUNICATIONS</b>						
42. Broadband network	<ul style="list-style-type: none"> <li>Connect major towns to National Broadband</li> </ul>		5,000,000	35,000,000		40,000,000
43. Mobile Phone Coverage	<ul style="list-style-type: none"> <li>Roll out continuous mobile phone coverage</li> </ul>			40,000,000		40,000,000
<b>ESSENTIAL INFRASTRUCTURE sub total</b>		<b>\$2,876,800,000</b>				
<b>TOTAL COST</b>		<b>59,350,000</b>	<b>1,408,450,000</b>	<b>1,106,100,000</b>	<b>1,295,992,750</b>	<b>3,869,892,750</b>

**A full copy of the Pilbara Plan may be obtained by contacting the Pilbara Area Consultative Committee.**

**T: 08 9144 0651**

**[www.pacc.pilbara.net](http://www.pacc.pilbara.net)**

Produced by:

Pilbara Area Consultative Committee  
in conjunction with partners Pilbara  
Development Commission and  
Pilbara Regional Council.  
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This project is supported by funding  
from the Australian Government.

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**...obstacles, chiefly a lack of workers at all levels, have stopped the mining and petroleum sectors from realising their full potential and could hamper efforts to create a strong economic base...**

June - August 2008  
Prospect Magazine

”

*11.3.2.6 Neighbourhood BBQs: Updated Status and Feedback Received (File No.:...)*

**Officer** Gaye Stephens  
Executive Assistant

**Date of Report** 17 February 2009

**Disclosure of Interest by Officer** Nil

Summary

Neighbourhood BBQs are hosted by the Town to provide Councillors the opportunity meet with residents to hear issues and concerns from each of the Town's Localities. This report provides Council with:

- a timetable of upcoming Neighbourhood BBQs; and
- a summary of feedback received from the BBQs held at Koombana on 3 December 2008, and Lawson on 4 February 2009.

Background

At its Ordinary Meeting held on 27 August 2008, Council adopted the Town of Port Hedland Plan for the Future 2008 - 2013. The Plan specifically states that the Town:

*Host a series of Council funded 'Neighbourhood Barbeques' as a mechanism of hearing issues and concerns from local areas.*

Neighbourhood Barbeques were adopted as a key component to improving communication with the residents of the Town.

Consultation

Councillors together with and representatives from WA Police, Department of Housing/South Hedland New Living, and Department of Indigenous Affairs were available to speak with residents on a one-to-one basis. Representatives from Hedland Youth Leadership Council and Care for Hedland Environmental Association and Youth Involvement Council are also invited to be involved.

Residents of the locality are invited via invitation to each residential property in that locality, in the week leading up to the BBQ (sample attached).

The focus of the BBQs is to encourage residents to liaise directly with Councillors, in particular to discuss ways in which Council and residents can work together to improve the livability of their local neighbourhood. A feedback form (sample attached) was used to assist in the generation of conversation and recording of issues and concerns. This enables the data to be analysed and prioritised for action by the Town; and to be forwarded to other agencies where appropriate, i.e. WA Police, Department of Housing

Statutory Implications Nil

Policy Implications Nil

Strategic Planning Implications

Plan for the Future 2008-2013 includes the following strategy:

Key Result Area 6 – Governance,  
Goal 3 – Communication

That Town of Port Hedland is recognised by residents and ratepayers as being open, informative, accountable local government that listens to community views and keeps stakeholders informed.

Strategy 4. Host a series of Council funded 'Neighbourhood Barbeques' as a mechanism of hearing issues and concerns from local areas.

Budget Implications

Council may consider continuation and promotion of community events such as the Neighbourhood Barbeques and consider funding future community events that engage the residents as part of its 2009/10 budget development process.

Attachments

1. Sample Suggestion/Feedback form.
2. Summary of comments received from residents at the 'Neighbourhood Barbeques' held in Koombana and Lawson areas of South Hedland.

Officer's Comment

A Neighbourhood Barbeque has been planned for approximately every four (4) weeks to engage residents of a particular locality.

Locality	Date	Location for BBQ
Koombana	3 December 2008	Daylesford Park
Lawson	4 February 2009	South Hedland Primary School Oval
West End	4 March 2009	Marrapikurinya Park
Cassia	8 April 2009	Cassia Primary School Oval
Spinifex Hill	6 May 2009	Port Hedland Skate Park
Walnut Grove	3 June 2009	Shay Gap Memorial park
Cooke Point	1 July 2009	Colin Matheson Oval
Baler	12 August 2009	Baler Primary School Oval
Wedgefield	2 September 2009	Large Wheelbarrow
Pretty Pool	7 October 2009	Pretty Pool Park
South Hedland Rural Estate	4 November 2009	Greenfield Street

The Town's staff has worked with other key agencies such as Department of Housing (DoH), Department of Indigenous Affairs (DIA) and WA Police Service to support the introduction of Neighbourhood BBQs throughout the Town as a way of consulting with the community on issues within their area.

This gives residents an opportunity to discuss in person one on one with Councillors and other Agency representatives concerns they have about their neighbourhood; and an opportunity for Councillors to foster the need for residents to work with the Town to improve the livability of their immediate neighbourhood.

The Town has ensured these events are an enjoyable experience for families with free sausage sizzle, soft drinks, music and a bouncy castle for children to enjoy. They have been organised with a little fan-fare as possible so the intent of the BBQs can be focused on.

#### *Koombana Neighbourhood BBQ*

The first Neighbourhood BBQ was held in the locality of Koombana area on Wednesday 10 December 2008 at Daylesford Park from 5.30-7.30pm, and was well attended by an estimated 150 residents from Koombana. This indicated that they welcomed this opportunity to speak directly with Council and the key agencies.

A summary of Issues that arose were crime and safety concerns among residents; lack of youth facilities in Town; problem of glass and litter throughout the area; need to have more parks in Koombana; lack of working street lights; problems with dogs, street drinking and hoons.

A summary of comments received from residents of Koombana is attached.

#### *Lawson Neighbourhood BBQ*

The Town hosted the second Neighbourhood Barbeque in Lawson on Wednesday 4 February 2009 on the South Hedland Primary School Oval from 5.30-7.30pm, which very few residents (estimated 10) attended. Staff considers the very few numbers of residents attending was most likely due to the very humid conditions and the very likely threat of rain that afternoon.

The main issues raised of importance were crime and safety concerns on weekends, the idea to form a Lawson action group, extend lawn area of school to incorporate YIC facilities next door, educate residents of litter and graffiti reporting, repair footpaths, install CCTV's and host more community events.

A summary of comments received from residents of Lawson is attached.

#### *Summary*

The comments received from Neighbourhood BBQ held to date indicate that residents are passionate and concerned with issues in their neighbourhood and are actively interested in being a part of improving the livability of their neighbourhoods.

It is recommended that attached Neighbourhood BBQ timetable be endorsed by Council; and a 2<sup>nd</sup> BBQ in the locality of Lawson be considered for inclusion.

## Officer's Recommendation

That Council:

- i) notes the Neighbourhood BBQ's will be held at 5:30pm as detailed in the timetable as follows:

Locality	Date	Location for BBQ
Koombana	Wed, 3 December 2008	Daylesford Park
Lawson	Wed, 4 February 2009	South Hedland Primary School Oval
West End	Wed, 4 March 2009	Marrapikurinya Park
Cassia	Wed, 8 April 2009	Cassia Primary School Oval
Spinifex Hill	Wed, 6 May 2009	Port Hedland Skate Park
Walnut Grove	Wed, 3 June 2009	Shay Gap Memorial park
Cooke Point	Wed, 1 July 2009	Colin Matheson Oval
Baler	Wed, 12 August 2009	Baler Primary School Oval
Wedgefield	Wed, 2 September 2009	Large Wheelbarrow
Pretty Pool	Wed, 7 October 2009	Pretty Pool Park
South Hedland Rural Estate	Wed, 4 November 2009	Greenfield Street

and

- ii) notes the Summary of Comments Received from Residents at the Neighbourhood Barbeques held in Koombana and Lawson localities of South Hedland.



200809/246 Council Decision

**Moved:** Cr G D Bussell

**Seconded:** Cr A A Gear

That Council:

- i) notes the Neighbourhood BBQ's will be held at 5:30pm as detailed in the timetable as follows:

Locality	Date	Location for BBQ
Koombana	Wed, 3 December 2008	Daylesford Park
Lawson	Wed, 4 February 2009	South Hedland Primary School Oval
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Baler	Wed, 12 August 2009	Baler Primary School Oval
Wedgefield	Wed, 2 September 2009	Large Wheelbarrow
Pretty Pool	Wed, 7 October 2009	Pretty Pool Park
South Hedland Rural Estate	Wed, 4 November 2009	Greenfield Street

- ii) an additional Neighbourhood BBQ will be held for residents in the Locality of Lawson at a date to be determined; and
- iii) notes the Summary of Comments Received from Residents at the Neighbourhood Barbeques held in Koombana and Lawson localities of South Hedland.

*CARRIED 5/3*

*REASON: Council determined an additional Neighbourhood BBQ should be held for the residents of Lawson.*

NOTE: Cr G J Daccache requested the votes be recorded.

Record of Vote:

FOR	AGAINST
Cr S R Martin	Cr A A Carter
Cr G D Bussell	Cr G J Daccache
Cr S J Coates	Cr J M Gillingham
Cr J E Ford	
Cr A A Gear	

ATTACHMENT 1 TO AGENDA ITEM 11.3.2.6



# Pride Alive

All Koombana residents are invited to discuss ideas with Councillors and other agencies about ways to improve our neighbourhoods, while enjoying a friendly community BBQ

3rd of December  
Daylesford Park  
from 5.30pm to 7.30pm



Government of Western Australia  
Department of Housing and Works



DEPARTMENT OF INDIGENOUS AFFAIRS



ATTACHMENT 2 TO AGENDA ITEM 11.3.2.6

What should we be doing, together with residents, to help Koombana?



What suggestions do you have to improve the following services for the residents of Koombana?

**INFRASTRUCTURE**

Roads, Footpaths  
& Drainage -

Parks and Gardens -

Lighting -

**COMMUNITY PRIDE**

Litter -

Neighbourhood Events -

**COMMUNITY DEVELOPMENT**

Youth and Children -

Sports and Leisure -

Community Safety and  
Crime Prevention -

Housing -

Other -

ATTACHMENT 2 TO AGENDA ITEM 11.3.2.6

Koombana	Lawson
<b>Do Together to Help</b>	
<ul style="list-style-type: none"> <li>• Tackle drinking and drug problems, DHW get more involved with tenancy behaviour related</li> <li>• Homeswest more involved</li> <li>• More services</li> <li>• More events for the children</li> <li>• Breaking &amp; entering is bad</li> <li>• Can afford to do change</li> <li>• More parks</li> <li>• Verge side cleaning - car bodies</li> <li>• Listening - today is great example</li> <li>• More events in a relaxed community environment</li> <li>• More activities for young people</li> <li>• Today's event is great</li> <li>• Activity centre for young kids</li> <li>• Clean ups</li> <li>• Remove stray dogs</li> <li>• Street Lighting most important</li> <li>• Concentration need on people in HW areas</li> <li>• Too many HW tenants living in clusters housing spread out diversify community</li> <li>• HW needs to help people stuck together in one spot, spread out</li> <li>• Shouldn't have shutdown 12 mile</li> <li>• Long term resident - centennial park had beautiful gardens, now it is littered daily</li> <li>• Make people clean up their own mess</li> <li>• Need deli on corner of Daylesford &amp; Koombana area</li> <li>• Hand out fines for people who constantly litter the street and area.</li> <li>• Reward through rate payments for those people who look after their verge and area.</li> <li>• All accepting responsibility for improving community doesn't expect others to change and fix it.</li> <li>• Education on socially acceptable behaviour</li> <li>• Stronger police presence to ensure community standards are met</li> <li>• Look to help out dysfunctional families</li> <li>• Keep kids off the streets (especially school days)</li> <li>• Council to help improve verges</li> <li>• Living in Dulverton, Koombana for 2 years &amp; I don't think I can handle it anymore, 3 kids and my dad live with me and we all don't feel safe.</li> <li>• Unregistered dogs roaming, vicious and dangerous breeds - little action from the Ranger to stop the problem</li> <li>• More events like this one should take place as it brings the neighbourhood together. Major problem is lack of understanding on all sides.</li> <li>• Don't cluster aboriginal families together in housing</li> </ul>	<ul style="list-style-type: none"> <li>• Educate kids to take pride in their area, not graffiti and litter the place.</li> <li>• Set up Lawson Community Action group to be part of Council reference groups - bi-monthly</li> <li>• Similar issues across South Hedland - feel really safe here, weekday nights and daytime are good.</li> </ul>

<b>INFRASTRUCTURE</b>	
<b>Roads, Footpaths &amp; Drainage</b>	
<ul style="list-style-type: none"> <li>• Need fixing</li> <li>• More footpaths around outskirts of South</li> <li>• Tidy footpaths</li> <li>• Road side bins</li> <li>• Road cleanup team and supply gloves etc.</li> <li>• Regular maintenance of existing infrastructure</li> <li>• Good</li> <li>• Clear rubbish</li> <li>• Need speed bumps in Daylesford &amp; Koombana</li> <li>• Wrong to close footpath</li> <li>• Name tracks</li> <li>• Involve community members to put art in footpaths</li> <li>• Drainage covered (minor ones)</li> <li>• Calm down traffic in Daylesford</li> <li>• Bad idea to close footpath</li> <li>• Daylesford footpath good use daily</li> <li>• Empty block opposite park, kangaroo carcasses, glass, mattresses,</li> <li>• Drains need cleaning bobcat or something</li> <li>• Design is wacky, lot of horseshoes, harder for police, new to town</li> <li>• Okay</li> <li>• Hot mix all of the foot paths</li> <li>• Provide more footpaths, being a young mother with a pram, it's difficult to push stroller thru dirt</li> <li>• Excessive dangerous pothole in Dorrigo Loop</li> <li>• Speed humps along captains / Koombana Cnr</li> <li>• Eucla Close should be opened up to traffic.</li> <li>• Better or repair existing street kerbing</li> <li>• Potholes / incomplete footpaths / litter</li> <li>• Broken glass, which is regularly attended to</li> <li>• Potholes</li> <li>• Speeding in Koombana</li> <li>• House driveways needs 45% angle to drive into yards, otherwise have tyre alignment issues.</li> </ul>	<ul style="list-style-type: none"> <li>• More footpaths needed but getting better, coming up to standard of other towns.</li> <li>• Footpaths needs fixing, very uneven in areas.</li> <li>• Seems band aid approach being used, always workers fixing. Overall can see effort.</li> </ul>

<b>Parks and Gardens</b>	
<ul style="list-style-type: none"> <li>• More parks</li> <li>• Water foundations for kids</li> <li>• More greenery</li> <li>• Safety &amp; cleanliness</li> <li>• Sharp object removals</li> <li>• Need more keep up with Karratha</li> <li>• Regular maintenance of lawn amenities</li> <li>• Check sharp objects daily for children's safety</li> <li>• Good more trees to sit under</li> <li>• No parks near captains Way and on other side of Koombana</li> <li>• Clear rubbish</li> <li>• More shade</li> <li>• Put a park in the middle of big blocks with BBQ and fountain</li> <li>• A lot of drunks in parks</li> <li>• Police to patrol parks for drunks and check up on glass bottles being used.</li> <li>• Not enough, another park like Shay Gap</li> <li>• Another park with a BBQ in Daylesford</li> <li>• Much better - not so much glass</li> <li>• Another park needed with no BBQ encouraging drinking, but need a water foundation for kids.</li> <li>• Only 1 park need it better with a BBQ</li> <li>• This park is not used a lot</li> <li>• Needs cold water foundation</li> <li>• Cameras in park to spot vandals and criminals</li> <li>• Need more in this area, nothing green</li> <li>• More shade</li> <li>• Have cameras fitted that will be able to identify people</li> <li>• More parks</li> <li>• Provide more parks &amp; gardens that are clean and safe</li> <li>• TOPH doing a good job</li> <li>• Just a minority not doing the right thing</li> <li>• Okay</li> <li>• Very dirty vandalised equipment</li> <li>• Water foundations</li> <li>• Native plants</li> <li>• BBQ facilities</li> </ul>	<ul style="list-style-type: none"> <li>• Only have school oval in this neighbourhood.</li> <li>• Grass at South Hedland school oval should be extended to YIC</li> </ul>

<b>Lighting</b>	
<ul style="list-style-type: none"> <li>• More lighting</li> <li>• One pole working in whole street</li> <li>• Lights broken - dangerous</li> <li>• Good work</li> <li>• Make sure lights are maintained</li> <li>• Exert pressure on Horizon Power to repair / maintain</li> <li>• Introduce new policy in rangers JDF to help report faults</li> <li>• This park needs its lights fixed</li> <li>• Inadequate</li> <li>• Street lighting very dim and very few</li> <li>• More lights on streets</li> <li>• IMPORTANT - HP not doing their job</li> <li>• Fix up lights, people walking around in dark areas</li> <li>• Pretty good lighting in Koombana</li> <li>• More in parks</li> <li>• Street lighting ends after turning left on the Wallwork roundabout</li> <li>• Don't go outside at night</li> <li>• Very dark around Streamer Ave</li> <li>• Have a minimum lux for all residential addresses</li> <li>• Streets need to be more well lit for safety and driving reasons</li> <li>• Lack of illumination / not bright enough</li> <li>• Very poor, can't see pedestrians at night</li> <li>• Close calls playing chicken, lying on the street and aggressive at cars</li> <li>• Lux output u/s should be better and stronger</li> <li>• Need more street and park lighting</li> <li>• Faulty lights need to be repaired asap ( 3 down in Daylesford park)</li> <li>• Our unit complex is very dimly lit &amp; very little street lighting</li> <li>• Should be checked regularly &amp; quick response for failed lights.</li> <li>• Street lights need to be checked regularly a lot are not working</li> <li>• Regular checks in troublesome areas</li> </ul>	<ul style="list-style-type: none"> <li>• Definitely more and working - they get vandalised a lot.</li> <li>• Lights are like they are on a timer, they go off and on all night</li> <li>• Lighting is needed at Shay Gap park &amp; skate park that everyone uses</li> </ul>



<b>COMMUNITY PRIDE</b>	
<b>Litter</b>	
<ul style="list-style-type: none"> <li>• People accountable for their own rubbish</li> <li>• Provide more bins</li> <li>• Below average</li> <li>• Residents need to clean up their act</li> <li>• Bins have aboriginal art on them</li> <li>• Increase pick ups</li> <li>• Simple brochure on education &amp; awareness about litter for those with low literacy skills</li> <li>• Ranger to drop off brochure and educate</li> <li>• Bins along roadside and along footpath to shops</li> <li>• A lot of it</li> <li>• Council is doing the best they can</li> <li>• Educate people about litters and its costs</li> <li>• More clean ups</li> <li>• More rubbish bins</li> <li>• A lot of it, junk mail causes a lot</li> <li>• More bins in the streets</li> <li>• Should make the offenders clean it up, waste of time taking misdemeanor to court</li> <li>• Couple of bins around</li> <li>• Lots of broken glass, go for morning walk and see heaps</li> <li>• Need a recycling plan for broken bottles.</li> <li>• Fine these people, who litter, use community service offenders to pick up rubbish.</li> <li>• Glass major issue</li> <li>• More bins, maybe supervision from EPA</li> <li>• Huge issue, mainly glass, take away containers</li> <li>• Excessive litter - have to dodge glass</li> <li>• Council doing a good job, cleaning streets</li> <li>• Get together, have a cleanup, encourage everyone to not litter</li> <li>• Blitz days are great</li> <li>• Litter bugs should responsible for their own litter.</li> </ul>	<ul style="list-style-type: none"> <li>• Litter / pride go together should be common sense but isn't.</li> <li>• Bad, all litter next to bins, empty more often. Need recycling</li> </ul>

<b>Neighbourhood Events</b>	
<ul style="list-style-type: none"> <li>• More community events</li> <li>• More similar events</li> <li>• Community Pride &amp; positive outlook</li> <li>• Work with agencies to enhance events</li> <li>• More of</li> <li>• Neighbourhood watch</li> <li>• More of this sort of thing</li> <li>• Not many, need more like today - need a Central Koombana Park</li> <li>• More events like today</li> <li>• More family events</li> <li>• Good idea, gets community together</li> <li>• Good turnout today</li> <li>• Opportunity to meet people in your community</li> <li>• Event like tunnel ball team building games at parks.</li> <li>• People still don't know when events are on</li> <li>• More of them - excellent</li> <li>• Blue light discos</li> <li>• Outdoor movies</li> <li>• Need to be better educated</li> <li>• Okay, more people to get involved</li> <li>• Floating population</li> <li>• More events like this, keeps kids busy from doing silly things</li> <li>• Very family orientated</li> <li>• More social gatherings so people can get to know each other</li> <li>• Need more</li> <li>• More neighbourhood bbqs &amp; initialise Neighbourhood watch program</li> <li>• Neighbourhood walking club</li> </ul>	<ul style="list-style-type: none"> <li>• Things like this event that brings the community together.</li> <li>• Shay Gap event was great, any event is great, all been successful</li> </ul>

<b>Youth and Children</b>	
<ul style="list-style-type: none"> <li>• More events for the children</li> <li>• Services for youth</li> <li>• Indoor play centre</li> <li>• Party areas</li> <li>• Continue to maintain parks &amp; facilities</li> <li>• More activities</li> <li>• Need more things to do when not at school</li> <li>• Another park</li> <li>• Free entry to pool</li> <li>• Need another aqua run at pools</li> <li>• Youth centre</li> <li>• Workshops with activities like face painting</li> <li>• Too many kids fight / swear on corners of Koombana &amp; Daylesford &amp; Dulverton</li> <li>• Play equipment like shay Gap park for younger children</li> <li>• Sports for boys as an outlet and encourages girls to play at levels they didn't think possible</li> <li>• Water fun park</li> <li>• People in the community to keep kids entertained</li> <li>• Young adults have nothing to do.</li> <li>• Amusement parks</li> <li>• Events for young adults / singles</li> <li>• Kids need more things to do</li> <li>• Amusement parks</li> <li>• Pool of motorcycle groups to learn to fix their bikes and mentoring younger riders</li> </ul>	<ul style="list-style-type: none"> <li>• From what i've seen very different to city. If you want families to move here provide more things for them to do e.g. Skate park not used as a drinking hole</li> <li>• Day care / childcare not great and needs to be supported by fee relief. No out of school care, PFDCS great needs more promotion</li> </ul>

<b>Sports and Leisure</b>	
<ul style="list-style-type: none"> <li>• Boxing classes for young boys</li> <li>• More sport &amp; bike tracks</li> <li>• JD Hardie centre is good</li> <li>• Low cost events</li> <li>• More subsidised events</li> <li>• Family doesn't play anything</li> <li>• More activities</li> <li>• Full basketball court at this park</li> <li>• A long way from sports reserve, more connectivity - bus service</li> <li>• Koombana basketball team</li> <li>• Full size court, kids fight over space</li> <li>• Glass on basketball court - needs to be swept.</li> <li>• Need shady trees to park under in shopping centre car parks</li> <li>• Need to</li> <li>• Better basketball courts</li> <li>• More entertainment for teenagers - idle hands</li> <li>• Nothing to do unless sports orientated</li> <li>• Time zone</li> <li>• Bowling alley</li> <li>• Two screen cinema</li> <li>• Community basketball games</li> <li>• A well lit free tennis court for youth to use</li> <li>• Not much variety of sports for the kids.</li> <li>• More for children (family support)</li> <li>• Adequate</li> <li>• Adequate for kids</li> <li>• After school activities</li> <li>• More camps for kids various sports</li> <li>• Make use of the half court at park; teach skills to children in area after school.</li> <li>• Regular sports and buses for transient people to attend</li> </ul>	<ul style="list-style-type: none"> <li>• JD is getting better than it used to be on right track.</li> </ul>

### Community Safety and Crime Prevention

- |   |  |
|---|--|
| <ul style="list-style-type: none"> <li>• Breaking &amp; entering is bad</li> <li>• Can afford to do something</li> <li>• Consistency &amp; strengthened restrictions of alcohol</li> <li>• Harder rules on public consumption</li> <li>• Great to see patrols here in Koombana</li> <li>• Restrict alcohol consumption</li> <li>• Neighbourhood watch</li> <li>• Police checking on kids</li> <li>• Address other issues, DHW to address</li> <li>• Block off dirt track between Daylesford &amp; Dulverton - dangerous rubbish like syringes in there</li> <li>• Put in speed bumps on Koombana &amp; Daylesford</li> <li>• Feel unsafe</li> <li>• Police don't see crime they drive past with too hard basket attitude</li> <li>• Police to walk the beat and show presence on pension day</li> <li>• Police to keep drunks out</li> <li>• Community watch - police take too long to respond, hard job but its needed</li> <li>• Crimestoppers is good, but a local ph number where people will take you serious to report to. Everyday citizens can make a difference.</li> <li>• Back of Steamer Ave, a lot happens every night, neighbourhood watch needs to be started</li> <li>• More lighting and implement a youth curfew</li> <li>• More public support to assist different agencies</li> <li>• More awareness from all</li> <li>• Extra litter problem from outsiders</li> <li>• Live in Dorrigo Loop, feel unsafe excessive savage dogs loose, can't walk to park, poor response from rangers</li> <li>• Cars vandalised , bottles and beer cans thrown at me</li> <li>• Prior to Snr Sgt K Massam coming to town things were bad but he has helped improve the area</li> <li>• Living in cluster, no yard, people come &amp; go, including intruders / burglars, I feel unsafe</li> <li>• Improve lighting</li> <li>• Higher fences around yards, security lights, deadlocks, security screens</li> <li>• Grow deterrent plants such as cactus variety etc.</li> </ul> | <ul style="list-style-type: none"> <li>• Most time okay, Fri / Sat and events a problem. Police presence needed for everyday parties.</li> <li>• Resident s will not go outside own yard at night.</li> <li>• Pretty secure e.g. YIC might get damage once every couple of weeks.</li> </ul> |
|---|--|

<b>Housing</b>	
<ul style="list-style-type: none"> <li>• HW refurbishments taking too long</li> <li>• Fencing around houses for privacy</li> <li>• DHW funded homemaker program</li> <li>• Case manage identified struggling families</li> <li>• Identify underlying issues for problem DHW tenants</li> <li>• Gates &amp; fences around yards stop young children going onto road</li> <li>• New housing not just for workers</li> <li>• Seems okay</li> <li>• Too many dogs - been bitten a few times</li> <li>• Too many people living together</li> <li>• DHW to be harsher on their tenants</li> <li>• Excessive overcrowding in DHW houses</li> <li>• Delegate appropriate house sizing for families</li> <li>• An achievable home ownership program for Hedland</li> <li>• Feel Browne PI residents are uninformed of where they will move to next with DHW</li> <li>• Overcrowding for those moved out of Browne PI, disturbed and fighting</li> <li>• Maintenance services are shocking</li> <li>• Maintenance services are slow. I complained for a year, as 1 car reversed into kitchen window, 2 cars and motorcycle hit home. Live at 'X' Daylesford last 2 yrs has been awful</li> <li>• More housing behind where bus stop is, stop people throwing rubbish over their fence.</li> <li>• A massive problem, long term residents with middle income can't afford the rent increases and no other housing options are available.</li> <li>• Hard to get housing can't move without a job supplying housing.</li> <li>• Allow 6 foot fencing</li> <li>• Generic shed details</li> <li>• Improvement required in some areas</li> <li>• Need to be contained a bit better, as a resident of Koombana there are many homes that are trashed and run with no consequences</li> <li>• HW housing appalling</li> <li>• Rents disgusting, need affordable rentals</li> <li>• Greene PI, high density housing - no play areas</li> <li>• Prefer to live in a house on my own, with fence and security</li> <li>• Teacher housing is dangerous, sub standard, dirty - GROH not assisting</li> <li>• Continue new living program with high visibility in front gardens</li> <li>• Could be better, but everyone has to make do.</li> <li>• Build appropriate housing suitable for indigenous families with outdoor areas they like.</li> <li>• Energy efficient systems like solarhart on all houses.</li> </ul>	<ul style="list-style-type: none"> <li>• HW refurbishments taking too long</li> <li>• SHNL excellent - refurbished houses look good.</li> </ul>

<b>Other</b>	
<ul style="list-style-type: none"> <li>• Trucks parked on the side of roads</li> <li>• Engage better with Aboriginal people</li> <li>• Need a shop up the other end of Koombana, too many people coming through and scared get involved in a big brawl, want a transfer</li> <li>• Worst area of behaviors is in Dulverton units north of park, street people around</li> <li>• Our dog is registered and people let our dog out and it costs us money to retrieve, their dogs are loose and are dangerous but it costs me money.</li> <li>• Public urination on walls or in the park because toilets aren't open at night</li> <li>• More events especially for kids</li> <li>• All to share responsibility</li> <li>• Sth Hedland needs the beautification, not Pt Hed as much</li> <li>• Public transport</li> <li>• Fencing</li> <li>• Parking on footpaths blocking access for others</li> <li>• High density housing doesn't allow space and sheds</li> <li>• Newspaper leaves rubbish when unused</li> <li>• Neighbourly respect goes along way</li> <li>• More BBQ's like this one.</li> </ul>	<ul style="list-style-type: none"> <li>• Lived here 10yrs - seen changes goes up and down 6/10. Needs more time, effort, money and it doesn't happen overnight.</li> </ul>

*11.3.2.7 Plan for the Future 2008 – 2013: Second Quarterly Review Update Report (File No.: ...-...)*

**Officer** Gaye Stephens  
Executive Assistant

**Date of Report** 15 October 2008

Disclosure of Interest by Officer Nil

Summary

Council's Plan for the Future is reviewed and updated on a quarterly basis to ensure that projects are 'on-track'. This review provides Council with the results of the first quarterly review of Council's Plan for the Future 2008 – 2013.

Background

At its Ordinary Meeting held on 27 August 2008, Council adopted the Town of Port Hedland Plan for the Future 2008 - 2013. The Plan identifies the six Key Result Areas (KRA) for Council's operations, 24 Goal areas, and 110 specific strategies that are to be implemented this calendar year.

A review of the current status of the implementation of the 110 strategies has been undertaken (see attachment), to ascertain the level of progress that has been made towards the implementation of the strategies listed with the plan.

While all strategies that are listed are important and must be implemented, Council also identified 22 Critical Success Strategies in each KRA area. Critical success strategies are the projects that have been identified as being imperative to achievement of Council Vision for the Town. A review of the Critical Success Strategies has also been undertaken.

Consultation

Council endorsed its Strategic Plan 2008-2013, after significant community/stakeholder consultation was undertaken.

The first quarterly review has been undertaken in consultation with each of the primary officer's responsible for implementation of the individual strategies.

Statutory Implications

The Local Government Act requires each municipality to develop a 'Plan for the Future'.



Council has determined that its plan for the future is the Town's Plan for the Future coupled with the Five (5) year Financial Plan.

Policy Implications

Nil

Strategic Planning Implications

The Plan for the Future is the key resource-planning document for the Town of Port Hedland. It sets out the vision for the Town along with actions that the Town is planning to undertake over the current financial year to move towards delivery of this vision.

Regular reviews of the direction of the plan are necessary to ensure that Council's resources are being utilised in the most efficient and effective way.

Budget Implications

The strategies within the Plan for the Future 2008 – 2013 have been cross-referenced against the Town's adopted 2008/09 budget.

Officer's Comment

The Plan for the Future 2008 - 2013 is Council's most important document. It sets the direction for Councillors and staff in relation to the goals Council wants to achieve, and how it intends on achieving these things through the implementation of targeted strategies.

To ensure that the Plan remains current, it is essential for the document to be reviewed regularly, and updated to reflect Council and community priorities.

*Critical Success Strategies*

The 22 Critical Success Strategies which have been identified by Council as being imperative to achievement of its Vision for the Town have also been reviewed. A summary of the review of the Critical Success Strategies follows:

*KRA1 – Infrastructure*

Critical Success Strategy	Actions/Works Undertaken to Date
Ensure that the Port Hedland Road Project (Auslink Road) progresses in a timely manner.	Main Roads presented to Council's Informal Briefing Session 08.10.08. Progress dependent on State Government funding.

Implement the Town's Park Improvement Program, with a specific focus on the development of new and/or upgraded park infrastructure in South Hedland.	Shade installation commenced at KSO & CMO. Surveyors contracted for detailed parks survey, commencing mid October. This will help determine park requirements. Design development of Marquee park ongoing.
Developing and implementing an Airport Master Plan.	Draft discussion topic put to Working Group Oct 08
Pursuing the development of Underground Power in South Hedland.	Jul 08 - CEO met with Horizon Power's Brett Hovingh (MD), Rod Hayes and Bob Cirulis (Karratha Network Manager) to discuss SH Underground Power. Awaiting new SG Underground Power Policy and application process.

*KRA 2 – Community Pride*

Strategy	Actions/Works Undertaken to Date
The implementation of initiatives that reduce the prevalence of litter within the Township.	Green waste collection completed. Ongoing litter reduction advertising strategy underway. \$5 Bag initiative ongoing. Regularly reporting litter collection statistics and waste reduction initiatives in North West Telegraph.
Development of the Townscape of the South Hedland Central Business District	<ul style="list-style-type: none"> <li>• Updated Structure Plan will be presented in November to Council.</li> <li>• LandCorp and other parties currently undertaking works in compliance with structure plan.</li> </ul>
Increased number and attendance at both Council and community managed events.	Events operated by Council in 2008:- <ul style="list-style-type: none"> <li>• Australia Day</li> <li>• Port Hedland Skate Park Opening</li> <li>• South Hedland Skate Park Opening</li> <li>• Welcome to Hedland</li> <li>• Spinifex Spree</li> <li>• Hedland Heritage Festival.</li> </ul>

*KRA 3 – Community Development*

Strategy	Actions/Works Undertaken to Date
Development of a range of facilities and activities for local young people including the upgrade of the JD Hardie Centre.	MRS – Provision of a minimum of 5 x youth based programs per week at JD Hardie Centre, plus holiday program, and a minimum of 2 x events per annum targeting youth. Currently working HYLIC & HYSAG to develop youth based events.
Development of new and improved sporting facilities including a new multi-purpose sports facility in South Hedland.	<ul style="list-style-type: none"> <li>• Advertised tenders for initial design work.</li> <li>• Preferred tenderer selected Sept 08</li> <li>• Concept design work due for completion 24 Nov 2008</li> </ul>
Improving boating facilities	Potable water tap installed, lighting repaired at Town boat ramp. Letter sent to PHPA re ramp channel lighting 25/9/08 – pending meeting with PHPA staff. Survey complete and designs commenced for Finucane Island boat ramp. Seeking community feedback.
Implementation of the Town's Community Safety & Crime Prevention Plan	Position Description prepared, and applicants sought to fill position of Community Safety and Crime Prevention Co-ordinator/Facilitator.
Installation of public art throughout the Town that illustrates the uniqueness and significance of the Town.	Public Art being installed in conjunction with other stakeholders.

*KRA 4 – Economic Development*

Strategy	Actions/Works Undertaken to Date
Fast-tracking the release of additional industrial, commercial and residential land within the Town.	<ul style="list-style-type: none"> <li>• Release of Pretty Pool Stage 4.</li> <li>• Release of residential land in South Hedland.</li> <li>• Concept Plan for South Hedland CBD endorsed by Council.</li> <li>• Development of Industrial land commenced.</li> <li>• Wilson Street super lot released for tender</li> <li>• Morgan Street development to be released to market</li> </ul> Preliminary discussions held with Telstra/Water Corporation regarding release of Industrial land at Spinifex Hill/Cooke Point.

Partnering with major resource industries to ensure that industry growth leads to community growth.	Partnerships are currently being negotiated with BHP, FMG and NW Iron Ore Alliance.
The development of Council policies and/or business incentives that assist in attracting and retaining businesses within the Town.	
The development of appropriate accommodation options for the variety of market segments that visit the Town of Port Hedland.	TWA proposal being negotiated. Working closely with PHCCI. SHNL Home Expo Oct 08.

*KRA 5 – Environment*

Strategy	Actions/Works Undertaken to Date
Implementing sustainable waste re-use and recycling initiatives.	TOPH purchased a landfill compactor Recycling area built, waste, oil, aluminium, cans, batteries and used household goods TOPH purchased 30 ton excavator and attachments to increase recycling. Trial transfer station being built for waste separation. A new recycling shed is planned to increase recycling. Construction of new septage ponds 08/09
The development of a Native Tree Nursery in conjunction with other stakeholders.	Aug 08 - Presentation to Councillors by P&G staff. Pilot nursery to be established at Depot. Following establishment, possible expansion depending on success of pilot.
Minimising Councils use of energy and water.	Council's energy, fuel and water use reported monthly.

*KRA 6 – Governance*

Strategy	Actions/Works Undertaken to Date
Sustainably progressing with the development and implementation of Local Government services to indigenous communities in accordance with State/Federal Government Bilateral agreement on indigenous communities.	<ul style="list-style-type: none"> <li>• Currently awaiting outcomes of service level review by State and Federal government agencies.</li> <li>• Established Aboriginal Affairs Working Group to provide informed feedback on service levels.</li> <li>• Undertook day trip study to Yandeyarra.</li> </ul>
The development of strategies to attract and retention staff.	Scholarship Program implemented. Collective Agreement implemented.
The development of innovative communication mechanisms with its constituents including the development of a series of neighbourhood barbecues.	Not yet commenced

A copy of the 1<sup>st</sup> Quarterly Review for October 2008, which outlines each of the 110 specific strategies in the Town of Port Hedland Plan for the Future 2008 – 2013 is attached.

## Attachments

Plan for the Future 2008-2013 1<sup>st</sup> Quarterly Review October 2008.

200809/247 Council Decision/Officer's Recommendation

**Moved:** Cr A A Carter

**Seconded:** Cr J M Gillingham

That Council notes the second quarterly review of the Town of Port Hedland Plan for the Future 2008-2013.

*CARRIED 8/0*

**ITEM 12 LATE ITEMS AS PERMITTED BY CHAIRPERSON/COUNCIL**

Nil.

**ITEM 13 MOTIONS OF WHICH PREVIOUS NOTICE HAVE BEEN GIVEN****13.1 *Community Members : Finance and Audit Committee and Airport Working Group (File No.: ...)***

Motion by Cr G D Bussell

That Council invites applications from suitably qualified or experienced members of the public to sit on the Finance & Audit Committee and the Airport Working Group.

Councillor's Comment

I have raised this matter several times to no effect.

Officer's Comment

Council establishes the membership of and role of each committee and workgroup. The role and composition of the Airport Working Group (which is not a committee of Council) was last determined by Council on the 28 November 2007. The roles and composition of the Audit and Finance Committee (which is a formal committee of Council) was last determined on 25 June 2008.

The following comments have been provided by staff in relation to this matter:

- The Local Government Act does allow non-Council members to be members of Council committees. Council has only one formal committee (as defined under the LG Act), which is the Audit and Finance Committee. When forming this committee, Council restricted the membership of this committee to Councillors.
- The various Working Groups that established by the Town are not formal committees of Council and, as such, they have no authority to make any decisions on behalf of the Town. When Council has determined the composition of the working groups it has been common for them to invite non-Councillors to be involved. In the instance of the Airport Working Group Council did not select any non-Councillors to be involved with the group.
- Staff has no objections to non-Councillors being involved with either Committees or Working Groups. It should be noted that many stakeholder have been invited to be involved with the Airport Working Group (including attendance at the next meeting) but few have shown any interest in attending.

- There is some potential grey area regarding whether the Rules of Conduct regulations prevail for non-elected members during their participation in statutory committees of Council. This has the potential to create inconsistencies in how committee members (elected and non elected members) interact.
- Consideration should be given to clauses 22 and 23 of the Local Government Operational Guidelines - Number 09 as produced by the Department of Local Government and Regional Development. These clauses state *"If the local government wishes to appoint one or more persons other than elected members to the committee, it should ensure that they have the requisite knowledge and skills to provide benefit to the committee."* This implies Council should set the knowledge and skill prerequisites for potential non-elected members in the motion.
- The primary role of the Audit and Finance Committee (as per Section 7.1B, Local Government Act 1995) is to recommend the appointment of an auditor. Apart from this function, the Town's Audit and Finance committee has no delegated authority.

#### Officer's Recommendation

That Council determine the membership of the Airport Working Group and the Audit and Finance Committee.

#### Motion

**Moved:** Cr G D Bussell

**Seconded:** Cr A A Gear

That Council invites applications from suitably qualified or experienced members of the public to sit on the Finance & Audit Committee and the Airport Working Group.

LOST 2/6

13.2 *Opening of Mail Individually Addressed to Councillors  
(File No: ...)*

Motion by Cr G D Bussell

That individually addressed mail for individual Councillors not be opened by Town staff.

Councillor's Comments

Nil

Officer's Comment

The Town of Port Hedland is a "government organisation" as defined in Section 3 and Schedule 1 of the State Records Act 2000. As a government organisation, all records are subject to the State Records Act 2000.

Management of a Council's records are governed by the State Records Act 2000 and an approved record management plan from the State Records Commission. Council has an approved records management plan as is required under the State Records Act. This plan is reported to Council annually, as part of the Annual Report. The Records Management Plan governs how the organisation manages its records.

Section 3, State Records Act 2000 states that a record is:

- a) any thing on which there is writing or Braille;
- b) a map, plan, diagram or graph;
- c) a drawing, pictorial or graphic work, or photograph;
- d) any thing on which there are figures, marks, perforations, or symbols, having a meaning for persons qualified to interpret them;
- e) anything from which images, sounds or writings can be reproduced with or without the aid of anything else; and
- f) any thing on which information has been stored or recorded, either mechanically, magnetically, or electronically;

Furthermore this section indicates that a record can be created or received by:

- a) a government organisation; or
- b) a government organisation employee in the course of the employee's work for the organisation,

To comply with the State Records Act, Council's staff need to identify whether any record received at the Council requires storage and/or destruction in accordance to the Records Management Plan.



The name and address on an envelope is insufficient information for the Council staff to determine whether or not a letter, received in Council's general mail, but addressed to a Councillor, is in fact a record, a government record or an exempt record, and therefore how it should be managed under the plan.

An employee of a government organization who does not keep a government record in accordance with the record keeping plan of the organization, commits an offence with a potential penalty of \$10,000.

Given the above, it is impractical for staff to not to open mail addressed to a specific Councillor that is delivered to Council's PO Box number.

#### Officer's Recommendation

That Council continues to follow the requirements of the State Records Act and the Town's Records Management Plan.

#### Motion

**Moved:** Cr G D Bussell

**Seconded:** ...

That individually addressed mail for individual Councillors not be opened by Town staff.

*MOTION WITHDRAWN*

### *13.3 Confidential Item : Notice of Motion Relating to Development of a Legal Policy (File No: ...)*

Refer Item 14 Confidential Items.

**ITEM 14      CONFIDENTIAL ITEMS****14.1            Governance***14.1.1        Confidential Item : Notice of Motion Relating to  
Development of Legal Policy (File No: ...)*

200809/248 Council Decision

**Moved:** Cr A A Gear

**Seconded:** Cr G D Bussell

That the Meeting be closed to members of the public as prescribed in Section 5.23 (2) (d) of the Local Government Act 1995, to enable Council to consider Agenda Item 14.1.1 'Confidential Item: Notice of Motion Relating to Development of a Legal Policy

*CARRIED 8/0*

*NOTE: Section 5.23 (2) of the Local Government Act 1995 states:*

*“(2) If a meeting is being held by a council or by a committee referred to in subsection (1)(b), the council or committee may close to members of the public the meeting, or part of the meeting, if the meeting or the part of the meeting deals with any of the following —*

*...(d) legal advice obtained, or which may be obtained, by the local government and which relates to a matter to be discussed at the meeting; ...”*

7:30 pm        Mayor advised that the meeting is closed to the public. Member of public left the room.

200809/249 Council Decision

**Moved:** Cr G D Bussell

**Seconded:** Cr G J Daccache

That Standing Orders be suspended.

*CARRIED 8/0*

7:32 pm        Mayor advised that Standing Orders were suspended.

200809/250 Council Decision

**Moved:** Cr A A Carter

**Seconded:** Cr G J Daccache

That Standing Orders be resumed.

*CARRIED 8/0*